

Austria	54.02	Iceland	Rs210.00
Bahrain	54.02	Iraq	Rs210.00
Belgium	87.45	Italy	L1700
Croatia	CS1.05	Japan	Y160
Cyprus	CS1.05	Spain	Pta145
Denmark	Dk70.00	Sri Lanka	Rp30
Egypt	CS1.05	Sudan	Sd45.00
Finland	Ft7.00	Kuwait	Ft5.00
France	Fr74.50	Lebanon	SL12.50
Germany	DM42.50	Lesotho	LS12.50
Greece	Dr22.50	Morocco	Dir300
Hong Kong	Hk1.00	Turkey	L400
Iceland	Is15	UAE	Dhs25
India	Rs10.00	USA	\$1.00

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 30,551

Tuesday May 31 1988

D 8523 A

Why no news can
also be bad
news, Page 23

World News

Zia vows to reintroduce Islamic policies

President Zia ul-Haq of Pakistan said he would reintroduce Islamic policies in a move aimed at boosting economic growth and spreading law and order. The announcement followed his surprise dismissal on Sunday of the Prime Minister and the dissolution of the national assembly. Page 24

Car bomb kills 15 in east Beirut

A car bomb exploded near an office of the right-wing Falange party in Christian east Beirut, killing at least 15 people and injuring more than 60. The explosion wrecked four blocks of flats and seriously damaged another eight. Page 2

New Armenian protests

Mass demonstrations flared in the Soviet republic of Armenia, according to dissident sources in Moscow. They said that up to 300,000 had taken part in the protests over the disputed Azerbaijani region of Nagorno-Karabakh.

No independent confirmation was available.

Swedish air-sea hunt

The Swedish navy exploded a mine and launched an air-sea hunt after reports that a foreign submarine had entered restricted waters around Stockholm.

Soviet planning surprise

A startling critique of the Soviet system of state planning was published in Pravda revealing that top government leaders had considered dismantling the whole system. Page 4

Cuban 'provocation'

State-run South African radio said the deployment of Cuban troops in Angola close to the border with Namibia (South West Africa) was a provocation that could be designed to sabotage regional peace talks.

Sikh priests sacked

Sikh religious leaders in Punjab sacked all five high priests of the faith, accusing them of collusion with the Indian Government.

West Bank strike

Palestinians in the occupied West Bank and Arab East Jerusalem staged a commercial strike called by Arab leaders of the anti-Israel uprising to draw attention to their cause during the super-power summit in Moscow. Page 2

China accuses Vietnam

China accused Vietnam of "desecration" in announcing the planned withdrawal of 50,000 troops from Kampuchea and called for all Vietnamese troops to be withdrawn immediately. Page 6

New Caledonia pledge

France said its security forces were guilty of misconduct during a bloody assault to free 23 hostages from a cave in New Caledonia and promised that those responsible would be severely punished.

Mahathir controversy

Controversy erupted in Malaysia after moves by Prime Minister Mahathir Mohamad to sack the head of the Malaysian judiciary for alleged political bias. Page 6

French poll pointer

The Socialist Party looked set to follow up the crushing re-election of President François Mitterrand by winning a big absolute majority victory in the French general elections. Page 3

Killer algae threat

A belt of killer algae that choked to death rich marine life off southern Scandinavia moved further up Norway's west coast, threatening major fish farms.

Business Summary

US warns markets against \$ speculation

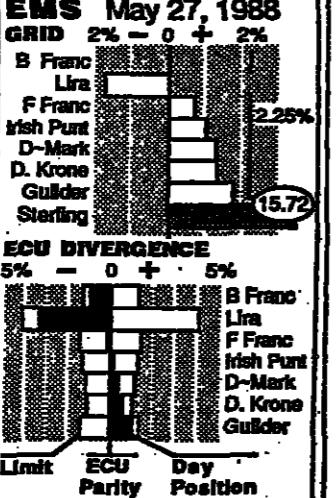
A SENIOR US Treasury official warned financial markets at the weekend not to speculate against the dollar in the run-up to next month's Toronto economic summit. Page 24; other reports, Page 2

NISSAN, second largest Japanese car manufacturer, reported a four-fold recovery in consolidated pre-tax profits to Y80.5bn (\$72m) for the year ended March 1988. Page 25

EUROPEAN Monetary System: The French franc retained a strong undertone last week, in spite of a cut in domestic interest rates. Election fears failed to undermine the French unit and it finished the week showing gains against the D-Mark, its major trading partner.

The D-Mark lost some of its usual sparkle but there was little reaction to the Bundesbank's decision to leave its intervention rate unchanged. There had been speculation that higher US interest rates would prompt a similar move in Frankfurt.

However, finance ministers will be keen to maintain a steady path in the run up to the June economic summit in Canada.



The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross-rates from which no currency (except the lira) may move by more than 2½ per cent. The lower chart gives each currency's divergence from the "central rate" against the European Currency Unit (Ecu), itself derived from a basket of European currencies.

NIKKEI INDEX surged 260.6 points, or 0.9 per cent, to 27,223. It sank 327.99 points in half-day trading on Saturday. Share prices closed higher due to bargain hunting and speculative buying, but this was not believed to reflect optimism over rising US interest rates.

In Tokyo the dollar closed at Y124.58. World Stock Markets, Pages 30 and 33

US market closed for Memorial Day Holiday; UK market closed for late spring holiday.

DAIMLER-BENZ, diversified West German motor group, admitted defeat at least temporarily, in its plan for a DM300m capital increase at its Dornier aerospace subsidiary after failing to reach agreement with minority family shareholders.

IRI, Italy's big industrial and financial holding group, recorded its second consecutive profit in year 1987. Page 25

VOLESWAGEN, West German motor group, has taken cost-cutting further by presenting its domestic workforce with a plan to save up to DM1.5bn (\$750m) on wages.

BOUYGUES, leading French construction group, expects to report flat sales and profits this year. Page 26

SANOFI, fast-growing French pharmaceutical and beauty products company controlled by Elf-Aquitaine, expects earnings to increase by about 20 per cent to 40 per cent more expensive than that from a comparable new year to FF720m (\$125m). Page 26

Reagan, Gorbachev make progress on arms control

BY ROBERT MAUTHNER, STEWART FLEMING AND QUENTIN PEEL IN MOSCOW

PRESIDENT REAGAN and Mr Mikhail Gorbachev, the Soviet leader, made tangible progress on arms control problems yesterday, in spite of highly critical remarks by the US President about the Soviet treatment of dissidents, which threatened to spoil the atmosphere on the second day of their summit talks here. But the biggest obstacles in the way of a major agreement to reduce strategic arms by 50 per cent still remain.

President Reagan told a group of 100 Soviet dissidents at the US Ambassador's residence in Moscow that not nearly enough had been done by the Soviet government to promote human rights and that the US would relentlessly continue to press that cause.

His concentration on human rights issues brought a rapid rebuke from his Soviet counterpart. At a gala dinner at the Kremlin, Mr Gorbachev called for a comprehensive system of international security "without interfering in domestic affairs, without lecturing others, without foisting one's own views and habits on them and without turning family or personal problems into a pretext for confrontation."

At the Kremlin dinner, Mr Gorbachev defended his reforms and record on human rights. "Our programme is more democracy, more glasnost, more social justice," he said.

Initially, Soviet officials had reacted angrily to the US President's intention to invite the dissidents. But it quickly became clear that the Russians did not want a quarrel over human



President and Mrs Reagan with monks of the Danilov monastery yesterday

rights to disrupt the summit. Mr Gennady Gerassimov, the Soviet spokesman, told journalists that "every guest has the freedom to meet whom he likes." It was the US President's right to meet any Soviet citizen he wanted to.

The spokesman from each side agreed that yesterday's discussions had taken place in a businesslike and serious manner, though they indicated that there had been some tough talking. Mr Gerassimov said the two sides had made good progress towards agreement on verification procedures for air-launched cruise missiles and mobile land-based intercontinental ballistic missiles (ICBMs), implying that the US, as a signatory to the ABM Treaty, had dropped its demands for a total ban on mobile strategic missiles.

However, the two sides still disagree fundamentally over the principle of verification for Submarine-Launched Cruise Missiles (SLBMs), which Washington wants to exclude from any verification regime, but which Moscow insists must be included in an overall strategic arms control pact.

Nor has any headway yet been made on the controversial issue of President Reagan's Strategic Defence Initiative (SDI), which the ambiguous joint declaration after last December's Washington summit, failed to clear up. The two sides still disagree over precisely what kind of space weapon research and testing is to be allowed under the 1972 Anti-Ballistic Missile Treaty (ABM) and whether space weapon development and deployment should be allowed to go ahead after a seven to ten year non-withdrawal period from the ABM treaty.

The announcement by Mr Gerassimov that the two sides now

see a very good chance of signing an agreement in Moscow on advance notification of tests of land-based ICBMs represents a retreat by Moscow from the position it had put forward in the Helsinki arms talks.

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rights to disrupt the summit. Mr Gennady Gerassimov, the Soviet spokesman, told journalists that "every guest has the freedom to meet whom he likes." It was the US President's right to meet any Soviet citizen he wanted to.

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OVERSEAS NEWS

Howe denies UK is sacrificing Hong Kong

BY DAVID DODWELL IN HONG KONG

SIR GROFFREY HOWE, Britain's Foreign Secretary, yesterday attacked as "hogwash" widely voiced suggestions in Hong Kong that the UK had sacrificed, or would sacrifice, the territory's interests in order to improve relations with China.

His comments, made during his first visit to Hong Kong since the signing in 1985 of the Sino-British joint declaration on the colony's future, mark an initiative to bolster the credibility of an administration that has recently been criticised as a "lame duck".

They also appear intended to deflect accusations of increasing interference from mainland China in the government of the colony at a time when increasing numbers of Peking officials are visiting Hong Kong to learn how it is administered.

Sir Geoffrey insisted that failure to preserve stability and prosperity in Hong Kong, which is to be handed over to China in 1997, could do great damage to Sino-British relations. He added that Hong Kong had been the catalyst for improved relations between Britain and China.

Insisting that Britain had "a deep sense of responsibility to Hong Kong and her people", Sir Geoffrey argued that "nothing would destroy Sino-British relations faster than a failure of our joint enterprise in Hong Kong".

He claimed that Britain's economic interests in Hong Kong were immense, and that China's interest in the territory "is even larger than ours". Britain and China had been brought together in a close partnership working for Hong Kong's long term success.

"Hong Kong has been the catalyst of this relationship and the chief beneficiary," he said.



Howe: "hogwash"

Commenting on controversy in Hong Kong over the pace and direction of political reform, Sir Geoffrey said it was "not surprising" that there were differing deeply held views, and that these had caused friction. He also said he was "not unduly alarmed" by recent reports of quickening emigration from the territory prior to 1997.

The draft Basic Law, which was published a month ago, and which complete will provide Hong Kong's post-1997 constitution, Sir Geoffrey said it was "not perfect", and Britain would try to ensure that it reflected "fully and accurately" the provisions of the joint declaration. He nevertheless welcomed China's decision to involve Hong Kong people in the drafting process, and to draft it openly.

Only a few years ago, Hong Kong would have been surprised to see such a draft emerge from a committee appointed by the Chinese legislature, he added.

Earlier in the day, Sir Geoffrey had visited two closed camps in Hong Kong holding Vietnamese refugees.

Brazil's inflation worsens

BRAZIL'S inflation rate for May was 17.78 per cent against 12.26 per cent for the previous month, the official statistics office has announced. Ivo Dawny reports from Rio de Janeiro.

According to one analysis, the month's figures would have breached the psychologically significant 20 per cent figure if an

average daily price rise had been taken.

The May result gives accumulated inflation of 124 per cent for the first five months of 1988 and 360 per cent over 12 months.

The Brazilian Central Bank is now planning to launch a Cr\$500 note, worth \$31.25 at current official exchange rates.

Setback to African hopes on debt crisis

By Victor Mallet in Addis Ababa

AFRICAN LEADERS, ending a summit meeting in Ethiopia, have suffered a setback in their efforts to negotiate easier terms this year for the continent's \$200bn external debt.

A planned conference with creditors, at which Africa was to present a united front, has been postponed until next year.

Africa's debt service obligations will reach an unmanageable \$34bn this year, but creditors and a few individual African countries are pursuing a case-by-case approach in preference to a continent-wide relief scheme.

"If Africa's creditors insist that we pay now, we will not pay, because we can't pay," declared President Kenneth Kaunda of Zambia, the outgoing chairman of the Organisation of African Unity, shortly before the summit. "This is not defence but inability to pay," Africa's common position on debt calls for a 10-year suspension of service payments from this year.

Mr Babacar Ndiaye, head of the African Development Bank, told the OAU that debt refinancing proposals to be offered to creditors had been completed for Zaire and Madagascar. Mozambique is expected to follow.

The emotions aroused by the debt crisis were underlined by Mr James Grant, head of the UN Children's Fund, when he paraded an Ethiopian child before the assembly and blamed foreign debt for the deaths of hundreds of thousands of children in Africa, Asia and Latin America.

Other issues highlighted during the OAU's 25th anniversary meeting included sanctions against South Africa. The Mauritius delegate walked out of the closing session to protest at the naming of his country as maintaining links with South Africa.

Reports that foreign companies were planning to dump industrial waste in Africa prompted the OAU to declare that such disposal would be "a crime against Africa" and forbidden.

As if in mockery of the OAU's inability to enforce its decisions, news arrived from Rotterdam that Congo had agreed to stock about 1m tonnes of chemical waste from four European countries, in a deal worth \$5m.

Car bomb kills 15 in Christian Beirut

BY NORA BOUSTANY IN BEIRUT

VIENNA SPREAD to the Christian section of Beirut yesterday as a massive car bomb exploded in a narrow street near the right-wing Falange party's offices, killing at least 15 people and wounding more than 60 others.

A huge Volvo, packed with 150 pounds of TNT, was parked in the centre of a busy street. The blast thundered through a crowded area at mid-morning, bursting motorists in their cars, tearing down facades of buildings and blowing out windows.

Meanwhile, Mr Mohammed Selman, Syria's information Minister, said the pro-Syrian troops assigned to Beirut's southern suburbs will be pulled out once order is re-established.

He added that no presidential election will take place in Lebanon unless a central administration is effective for all Beirut.

Last week, Syrian special forces were deployed in the Muslim Shia slums of Beirut to put an end to a three-week war between Christian militiamen and a Syrian force to enter and dislodge the warring militias.

Mr Salman said, once order was re-established, the Syrian

force of 3,000-4,000 men would be displaced by Lebanese police. There are 150 Lebanese policemen now assisting the Syrian troops.

Syria has been reluctant to move against Iran's proxies in Lebanon, the fundamentalist Party of God, until the Lebanese army had taken similar steps against Christian militiamen.

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Mr Salman said, once order was re-established, the Syrian

yesterday: "We received the verbal message yesterday and today the bloody message arrived."

The Lebanese army is loth to undertake a big military operation against the Christian militias before the presidential election.

The Syrian-Iranian ceasefire agreement for the suburbs leaves Hizbullah and Amal militiamen in control of the western edge of the greenline, a deserted stretch of no-man's-land splitting Beirut into Christian and muslim halves.

France acts again to cut foreign exchange curbs

BY GEORGE GRAHAM IN PARIS

MR PIERRE BEREGOVY, the new Finance Minister, has announced two more small reductions in France's exchange control regulations.

The Government will remove the ceiling on how much foreign exchange a commercial company may hold, previously limited to three months of its overseas turnover, and will also end the special procedure for authorising cheques of over FF120,000 (US\$18,600) or FF250,000 to be cashed.

Exchange controls have been steadily dismantled over the past three years, in a process begun by Mr Beregovoy in his last term of office and continued more rapidly by his right-wing successor,

Mr Edouard Balladur.

The two main restrictions still in place are a ban on French residents opening foreign currency accounts abroad and the prevention of French franc loans overseas unless they are backed by franc deposits also gathered abroad or are for debt restructuring purposes.

Mr Beregovoy said he was also thinking of taxing financial profits made by companies, on the grounds that it was "deplorable that companies' money should be diverted from investment towards a speculative game."

Finance ministry officials indicated, however, that the minister's idea was still at a very early stage.

Dollar stability called for

FRANCE and West Germany agreed on the importance of stabilising the dollar at current values in top-level talks yesterday and called for progress towards lifting restrictions on movement of capital in Europe, Reuter writes from Paris.

Mr Pierre Beregovoy, the French Finance Minister, met Mr Gerhard Stoltenberg, his West German counterpart, for four hours of talks, a second session of a new Franco-German economic council.

As if in mockery of the OAU's inability to enforce its decisions, news arrived from Rotterdam that Congo had agreed to stock about 1m tonnes of chemical waste from four European countries, in a deal worth \$5m.

"We both desire monetary stability and we consider that it is important to stabilise the dollar at its current levels."

Mr Stoltenberg said: "We studied the situation in the currency sector with the two central bank governors. It is particularly welcome that, thanks to our cooperation, we have stability among the European Monetary System currencies."

Mr Jacques de Larosiere, the Governor of the Bank of France and Bundesbank President Karl Otto Pöhl also attended the meeting.

The two currencies are now very close to their central rates against each other within the EMS currency grid, after several months of franc weakness.

Canadian nickel workers vote on 3-year deal

By David Owen in Toronto

PALESTINIANS throughout the occupied West Bank and Arab East Jerusalem staged a full commercial strike yesterday to coincide with the US-Soviet summit in Moscow. In the Gaza Strip, confusion over the strike call produced mixed results.

In another development, Mr Yitzhak Rabin, Israeli Defence Minister, yesterday held his second private meeting in four days with a group of prominent Palestinians from the occupied territories. The ministry would not confirm the meeting, believed to be connected to US-Israeli efforts to find Palestinians willing to meet Mr George Shultz, US Secretary of State.

He is to return to the Middle East on Friday, deepening scepticism about his chances of making progress on his peace plan.

Operating from Cairo, he is to spend Sunday and Monday in Israel.

W Bank Palestinians go on commercial strike

BY ANDREW WHITLEY IN JERUSALEM

In a bid to demonstrate a gradual return to normality, over the weekend the Israeli authorities allowed another large batch of West Bank schools, closed four months ago, to reopen.

The violence has diminished in recent weeks but has by no means disappeared. Since Friday afternoon, four more Palestinians have died — two from wounds sustained earlier and a third, a three-year-old girl, is alleged to have inhaled tear gas.

On Sunday, a woman was shot dead in the West Bank village of Jaba, while a young man was shot in the chest and seriously wounded in a beach camp, Gaza.

After nearly six months of unrest, senior Israeli officials, such as Mr Shimon Peres, the government's co-ordinator for the occupied territories, speak with growing confidence, however, of a truce setting in among the Palestinians.

US curbs on acne drug

BY RODERICK ORAM IN NEW YORK

FURTHER curbs have been placed on Accutane, an anti-acne drug linked to birth defects, by the US Food and Drug Administration to try to stop its use by pregnant women.

The drug's maker, the US subsidiary of Hoffmann-LaRoche, the Swiss pharmaceutical group, has agreed to the measures and added some of its own.

Although the actions are highly unusual, they fall far short of a ban on the drug or tight restrictions on doctors' rights to prescribe it which had been advocated by some government and private sector experts.

Legal experts were divided on whether the agency had the power to take such drastic action.

Packaging will carry larger warnings including the statement that use during pregnancy carries a one-in-four chance of damaging a foetus.

A photograph of a deformed infant will be included.

Doctors who prescribe the drug and their patients must sign a consent form stating that they are aware of the risks and that the patient is using contraception.

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Some industrial companies go to great lengths to improve their margins. But there's one solution that's right on their doorsteps.

Natural Gas. When companies turn to gas many save at least 20% on fuel costs. Some considerably more.

Unit costs go down. As a bonus, many companies also see a significant improvement in their product quality.

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OVERSEAS NEWS

French polls point to big majority for Socialists

BY IAN DAVIDSON IN PARIS

THE Socialist Party looks set to follow up the crushing re-election of President François Mitterrand by winning a big absolute majority victory in the French general elections.

The first round of voting for the elections takes place next Sunday.

Some opinion polls even suggest that the Socialist victory over the combined forces of the neo-Gaullist RPR party and the UDF centre-right grouping could be landslide proportions, with the complete elimination from the National Assembly both of the Communist Party on the left and of the extreme National Front on the right.

The prospect of a big Socialist majority is not altogether consistent with the rather modest claim of President Mitterrand's spokesman, Mr Michel Rocard, that the aim is for an "opening towards the centre". Mr Mitterrand has said that it is not "healthy" for one party to have an absolute majority, since it would not correspond with the balance of political forces in the country.

Socialist leaders continue to insist on the aim of an enlarged majority. It is possible that in some constituencies the party

will stand aside in order to allow centrist candidates to win. But Mr Rocard has recently started saying that the "opening" will require patience.

The most extreme projection has come from a BVA poll published in Paris Match, which gives the Socialists 44.5 per cent of the vote and 383 to 452 seats in the 577-seat National Assembly. According to the predictions in this poll, the Communist Party and the National Front, both of which won 35 seats in 1986, would fail to win a single seat this time round.

All polls show a sharp decline in the share of the vote going to the National Front, compared not merely with the 14.4 per cent scored in the first round of the recent presidential election by its candidate, Jean-Marie Le Pen, but also with the 10 per cent scored by his party in the 1986 general elections. They also show a continued slight decline in the Communist vote.

The predicted drop in National Front seats is largely attributable to the switch from proportional to majority voting.

The narrowest forecast has come from the IPSOS poll in Le Point, but even this gives the Socialist party a comfortable

Catalan leader wins fourth term

By Tom Burns in Madrid

MR JORDI PUJOL, the Catalan nationalist leader, won an overall majority in elections on Sunday to Catalonia's 135-member parliament to gain a third consecutive four-year term at the head of the Generalitat, the autonomous government of the prosperous province of Spain.

With a turnout of just under 60 per cent of Catalonia's 4.5m voters - extremely low by Spanish standards - Mr Pujol's centre-right Convergencia i Unió party was returned with 69 seats, three less than in 1984, while the Socialist Party, the governing party in the Madrid Government, won 42, a gain of one seat.

The results at one level underlined the regional nationalist sentiment in the region for Mr Pujol, 58, had campaigned hard for a strong Catalonia-based government that would stand up to the central administration. In power at the Generalitat since 1980, he can now be expected to step up his demands for increased home rule.

At another level the poll illustrated the role that the experienced Catalan leader, by virtue of his proven ability to detect the Socialist, can now play as the arbitrator of the centre-right in Spain.

John Elliott assesses the constitutional coup by the Pakistani President Zia shows the world who's in charge

PAKISTAN is to be governed for several years by the country's army, with or without the overlay of a basically subservient Parliament. That is the main conclusion to be drawn from the demonstration on Sunday of supreme authority by General Zia ul-Haq, the country's President, when he suddenly and without public warning sacked his Prime Minister, Mr Mohammed Khan Junejo.

President Zia is also the country's chief of army staff and its former military dictator. He has left the world in no doubt about who is in charge of his country, nor about the balance between presidential and parliamentary power.

He said elections, which were not due till early 1990, would take place within 90 days. But constitutionally he can delay them, as he did for eight years in 1977, when he first seized power. There is unlikely to be any civil unrest because the Junejo administration was not popular, and because Miss Benazir Bhutto, the main opposition leader, does not have the will and power to organise mass demonstrations.

Three years of growing tensions between the President and Mr Junejo led to Sunday's unexpected announcement, and to the ousting of the man President Zia had himself chosen in 1985 to help him ease the country from eight years of martial law to a form of parliamentary democracy. President Zia seized power in a

home province of Sind and its capital of Karachi. There has been widespread government corruption and inefficiency which the Prime Minister has proved unwilling or unable to correct. Ministers have been more interested in building political power bases and exercising patronage than in running departments.

The final straw may well have been Mr Junejo's insistence on the need for a freeze on defence spending when the country's annual budget is announced early next month.

There have also been serious disagreements over two rival inquiries into a major explosion at an Islamabad arms depot last month, which killed at least 90 and maybe many more people, raining shells, mortars and rockets over the country's twin capital cities of Islamabad and Rawalpindi. An army inquiry said it was an accident but an inquiry ordered by Mr Junejo blamed the army for negligence.

This weekend's constitutional coup inevitably casts doubt over General Zia's real wish ever to return to a form of democracy. He said recently in a radio broadcast a uniform after 1990 - the year when both presidential and parliamentary elections are due. But he has teased the Pakistani people with promises of retirement before that.

He may well have been planning Sunday's move for some time. It seemed he was giving Mr Junejo a warning when he opened the national assembly in Islamabad and said: "I am not the master of every situation in Pakistan. We actually no more should imagine that I can be turned into his master's voice."

Kohl calls for bridge-building after private trip to E Germany

BY DAVID MARSH IN BONN

CHANCELLOR Helmut Kohl yesterday called on more West Germans to visit East Germany following his bridge-building private trip at the weekend to the eastern part of the divided nation.

Mr Kohl's excursion to Gotha, Erfurt, Weimar and Dresden, accompanied by his wife, one of his sons, and two Bonn officials, was the first private visit to East Germany by a West German Chancellor.

The journey, demonstrating the Chancellor's wish for more travel and human contacts across the East-West divide, was given no advance media publicity by the West German Government.

Bonn officials yesterday said the Chancellor went to a frothy match and the opera in Dresden, attended a church service, stayed in hotels for two nights, and chatted with ordinary East Germans in cafés and bars. East Ger-

man people - classified by Bonn as enjoying West German nationality - were "open and friendly" towards the Chancellor, one official said. They were also not afraid to voice criticism about the Communist system, he added.

Several East Germans approached Mr Kohl during his sojourn with requests to be able to emigrate to the West. In view of the East Berlin Government's suspicions about any moves by East Germans not restricted from approaching the Chancellor and passing him messages, officials said. During the interval at the opera performance, he was passed emigration requests scrawled in opera programmes.

Officials in the Chancellor's entourage claimed his reception underlined citizens' support for him in East and West. "The Chancellor is an unbelievably popular man," enthused one yes-

Yugoslav party leadership told to reform or face dismissal

MR SLOBODAN MILOSEVIC, the Serbian Communist Party chief, told Yugoslav party leaders at their national conference to implement sweeping reforms by autumn or face dismissal, Reuter reports from Belgrade.

Mr Milosevic was quoted by official sources as telling the party conference's economic commission that if authorities failed to introduce "complete social reforms" by autumn an extraordinary party congress would have to be called.

Such a congress, unlike the current one, would have the power to elect a new central committee and party leadership.

"Either the leadership will fulfil the will of the people, or the

people will replace it in a democratic and civilised way," he said.

"If we do not implement reform immediately, we will continue to indebted ourselves with new billions of dollars."

Aleksandar Lebel adds: The conference took place against the background of a 28.9 per cent devaluation of the dinar, announced at midnight on Friday, and a decision to proceed with an IMF-inspired liberalisation plan.

The IMF-sponsored plan calls for the progressive deregulation of prices, imports and foreign exchange disbursement. As it came into effect, the authorities announced price increases for such products as cement, tin,

plate, oil, telecommunications charges and rail fares.

The government of Mr Branko Mikulic appears to have proceeded with the IMF-inspired liberalisation measures without fully obtaining promises of \$1.2bn to \$1.4bn in new foreign financing which it had said was a pre-requisite.

On Sunday, on his return from a visit to Japan, where he negotiated a loan of \$100m to be given directly to Yugoslav commercial banks instead of through the World Bank, Mr Mikulic said that any further delay in implementing the measures could endanger economic prospects for the second half of the year.

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THE SUMMIT

FT correspondents look at different sides of the human rights issue

Soviet irritation at 'low-priority' issue runs deep

BY QUENTIN PEEL IN MOSCOW

PRESIDENT Ronald Reagan's apparent determination to push human rights to the top of the Moscow summit agenda has obviously irritated the Soviet side, who are convinced the US attitude has more to do with propaganda than substance.

For Mr Gorbachev, it was always clear that arms control and regional issues – such as the Middle East and southern Africa – were the most substantial subjects for discussion, with bilateral relations and human rights well down his list of priorities.

To some extent, therefore, he appears to have been caught off guard by the well-oiled US publicity machine, on a subject which remains extremely difficult for any Soviet leader, however reform-minded, to handle. On the other hand, Mr Gorbachev is now prepared to talk about the issue, and determined to score a few points of his own off his rival.

The Soviet irritation runs deep for several reasons: partly because they are convinced they are not getting the credit for the substantial reforms in human rights already under way, partly because they feel the US attitude is smug and patronising, compounded by a flat refusal to see any humanitarian faults in the US system, and partly because the sorry human rights record of the Soviet Union is a genuine embarrassment.

There has been progress on human rights issues, although the situation in the Soviet Union remains unpredictable, and action to curb civil rights is now more than ever arbitrary, depending on the subject, the

region of the country, and very probably the security personnel taking the decision.

Thus a demonstration by 200 people against nuclear energy in Kiev, close to the site of the Chernobyl power station, was broken up last month, with 17 arrests and one leading organiser detained for a week. A similar demonstration drew as many as 3,000 people in Riga, according to reports reaching Moscow, and was allowed to take place without harassment.

On the question of emigration, a key issue for the US President, the number of those given permission to leave was about 40,000 last year, five times more than in 1986, according to Mr Rudolf Kuznetsov, head of the visa and registration department for foreigners (Ovir) of the Soviet Ministry of Internal Affairs. In the first four months of 1988, 20,000 more were given permission, he told a recent press conference.

He admitted, however, that problems remained in the system, and that only recently the ministry had been instructed to give written explanations to all visa applicants on request.

The backlog of emigration applications pending is down to 2,000, according to US officials, although that figure does not include any who are simply discouraged from applying by the bureaucratic obstacles put in their way.

As for political prisoners, the official Soviet figure is that "a little more than 200 people" are now serving sentences for "crimes against the state". Amnesty International maintains



Moscow schoolgirls greet Mrs. Reagan yesterday

that there are at least 300 still imprisoned for "non-violently exercising fundamental human rights," although 250 more, including 32 in psychiatric hospitals, were released last year.

What appears to irritate Mr Gorbachev and his advisers is that President Reagan does not make any obvious allowance for the profound debate now under way on all aspects of civil rights and legal protection. For Soviet officials, that debate is in itself traumatic and unprecedented, involving the admission of fundamental human rights abuses over the years.

New laws now promised include a law on the freedom of conscience and religious association, a law on the press and information, and one on what Professor Igor Kuznetsov, deputy director of the all-union Research Institute of Soviet Legislation,

simply calls "public openness". The other side of the Soviet response is an attempt to turn the whole human rights debate into a "two-way street" by focusing on abuses in the US. So far that effort has been rather half-hearted, concentrating on a handful of Indian and black activists, several of whom were jailed for homicide, and on so-called economic violations of human rights, such as unemployment and homelessness.

The failure of the US Government to ratify a whole variety of international human rights conventions touches on a more sensitive point, while Mr Gennady Gerashimov, the Soviet government spokesman, was clearly delighted at his briefing on Sunday to take a question from a Nicaraguan journalist labelling US support for the Contras as a human rights abuse.

It is fair to say that even at the time we started these (human rights) discussions in April 1987,

US welcomes reform but sees menace of the KGB

Stewart Fleming, US Editor, in Moscow

reports on worries about the difficulties of "institutionalising" human rights in the face of the power of the Soviet secret police

THIS of course is a side of Moscow President Ronald Reagan will not see.

We are sitting on "the beach", a sandy bank in a wooded section of the Moscow river on a sparkling Sunday afternoon.

Two children are heaving away at the oars of a rowing boat they have hired for a few hours and even fewer ripples. Two others are swimming, impervious to the chilly water and occasional speedboat.

There are quite a few foreigners around but for the most part the scene is of Muscovites at play. A friend, the wife of a British correspondent, suggests that it is a mistake to bring a visiting reporter to the beach, he is liable to get the wrong impression about life in Moscow.

Not entirely. The drabness of much of the city can be oppressive and not even the White House press which is accustomed to sweeping through official banquets like royalty could escape the heavy hand of the KGB, the feared Soviet secret police, two officers of whom, gimlet-eyed, monitored their arrival at the Moscow airport.

The KGB was a topic which was raised by US officials only perfunctorily in briefings for the American press before they left Washington for Moscow.

Discussing human rights, Mr Richard Shifter, Assistant Secretary of State for Human Rights and Humanitarian Affairs, said: "The Soviet Union is still a one-party state, the KGB is still in place."

It was a comment designed to put into fuller perspective the otherwise positive assessment he had offered on US-Soviet discussions on human rights.

"It is fair to say that even at the time we started these (human rights) discussions in April 1987,

we did not believe that they would become as intensive as they have. A few years ago the entire process would have been simply unthinkable.

What we can say is that there is no assurance that these changes (in human rights) will last as long as they stand, as in the days of Czar Alexander II, solely from the personality of the principal leader," Mr Shifter told the House Foreign Affairs Committee last month.

American officials are well aware that in pushing for what President Reagan in his Helsinki speech last week termed the institutionalisation of Soviet human rights reforms they are not only trying to ensure that changes can be less easily reversed, they are implicitly encouraging Mr Gorbachev to curb the power of what Mr Shifter described as "a comprehensive secret police apparatus (that) goes back hundreds of years, having been created in the first instance by Peter the Great in 1702".

Those who recall the scrupulous care with which American presidents deal with FBI director J Edgar Hoover – the head of an organisation which even under his leadership did not qualify as a secret police force – can grasp the scale of the challenge facing Mr Gorbachev if he wants to "institutionalise" human rights.

"Institutionalise" human rights

As Washington has watched Mr Gorbachev's reform agenda become more ambitious and Soviet officials talk about changing laws, its human rights agenda too has become bolder.

The traditional focus on Jewish emigration and the treatment of "refuseniks" has been broadened to include calls for fundamental changes in Soviet laws in the hope that this will make human rights progress less easily reversible and less arbitrary.

"Words are fine but what we really need to see are changes in law and practice," is how one White House official puts it.

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"Institutionalise" human rights

Abolition of state planning considered

By Quentin Peel

A STARTLING critique of the Soviet system of state planning was published yesterday in Pravda, the Communist Party newspaper, revealing that top government leaders have considered dismantling the whole system.

It talked of "plan anarchy" and admitted that over a period of 20 years not a single item in a list of 170 essential goods had been produced to the plan target setting of a chain reaction through the Soviet economy.

The article criticized the core of the planning process, the system of state orders for goods determining exactly what individual enterprises can produce, regardless of cost and efficiency.

However, it concluded that scrapping the whole system and giving complete independence to individual factories would be going too far – and the planning process should instead be limited to a few hundred selected items.

The article was published as part of the analysis of the agenda for the forthcoming Communist Party conference, presided over by supporters of Mr Mikhail Gorbachev, the Soviet leader, as a critical occasion for consolidating his reform process. By appearing in the newspaper of the ruling party, it immediately gains credibility as an indicator of the range of acceptable debate.

It quoted a meeting of the Government Praesidium, headed by Mr Nikolai Ryzhikov, the Prime Minister, and including the head of Gosplan, the state planning body.

"Some economists have even suggested giving enterprises full independence, claiming they will find buyers themselves, conclude agreements on their own, deciding what and how much needs to be produced," the newspaper said.

This viewpoint was voiced at the Praesidium of the Government recently. In essence, what is being advocated here is the liquidation of central administration and planning.

The essence of the argument, it said, was that the economy under socialism should be self-regulating, as under capitalism.

The article quoted the words of the agenda for the party conference, that before Mr Gorbachev's policy of perestroika (economic restructuring), "our economy turned out to be in a pre-crisis situation."

Part five-year plans had brought no improvement in the supply of vital goods, while shortages actually increased and prices rose. "The advantages of the planning system in such a light are not very convincing." Indeed, the author went on to compare the results very unfavourably with capitalist economies.

The article brings the sort of criticism of the centralised planning process out of the columns of the more intellectual journals, and into a mainstream party newspaper, clearly seeking to set the widest possible parameters for the debate at the party conference.

On that front, growing concern has been expressed by reformers at the conservative outlook of many of the conference delegates, in spite of the fact that the conference agenda – the party's "theses" appear radical.

For its part, Moscow stands to benefit little from a standard EC trade accord because few of its exports (mainly raw materials) are subject to EC tariff or quota, but could benefit substantially from any transfer of technology through a co-operation accord.

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These diplomats, Mr Igor Rogachev, the deputy foreign minister, and a group of visiting Soviet parliamentarians in Manila in March, all repeated Mr Gorbachev's Vladivostok message that "if the US gives up its military presence in the Philippines, we would not leave this step unanswered".

However, none of them has been willing to expand on Mr Gorbachev's vague promise. He was clearly referring to the Vietnamese bases at Cam Ranh Bay, which Moscow has greatly expanded since the US left hurriedly in 1975. The wariness of showing more cards appears to be mainly because the US refuses even to talk about reducing its presence in the region.

On the economic co-operation front, Soviet diplomats admit to a disappointing response in the region. Budget problems prevent Moscow from buying its entrance ticket with aid and there have been few takers – Thailand being the notable exception – for the joint ventures that the Soviet Union modestly offering.

In the Philippines again, where the Soviet Union is making one of its strongest diplomatic pushes in the region, four projects have either been turned down or are going nowhere.

Proposals – which both sides deny they initiated – for Moscow to build a power plant, to use ship repair facilities and to upgrade the Nucor nickel mine have all come to nothing while the use of port facilities at Cebu City for the Soviet fishing fleet is still only an idea.

For this last project, Moscow wants direct Aeroflot flights to Cebu for the relief crews, which Western diplomats feel could lead to greater Soviet contact with the country's communist rebels and their organisations.

Washington makes no secret of its strong disapproval of Soviet trespassing in its backyard. But equally Moscow has very little to offer a joint-venture partner compared to Japan, for example.

Elsewhere in the region, the picture is similar. Japan has a long-standing argument with Moscow over control of the northern islands it seized in 1945, which is still a big domestic issue to the relatives of war dead buried there; general suspicion still surrounds Soviet support for the Vietnamese government and its troops in Kampuchea; and two years of new-looking Soviet foreign policy, even with the dramatic withdrawal of troops from Afghanistan, will not erase suspicions from the minds of South-East Asia's older leaders of Moscow's continuing designs for national liberation struggles in countries such as their.

For the moment, the team of Soviet salesmen is still expounding the "new thinking" in Moscow. But for salesmen, hope springs eternal. Soviet diplomats in Manila say they hope President Corazon Aquino will visit Moscow next summer, not just as a courtesy call but to launch some concrete joint ventures.

of eastern Europe has under existing bilateral pacts.

Moscow expressed no interest until very recently in a bilateral economic accord with the Community, but it has now put to Brussels a proposal focussed mainly on trade regulation, but mainly on co-operation

out of hand.

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Richard Gourlay reports on a regional diplomatic drive

Moscow's Asia-Pacific game-plan

IMPROVED superpower relations remain from the Soviet Union's point of view essentially a European success, for all the easing of tensions that the Reagan-Gorbachev summit in Moscow represented.

In the Asia-Pacific region, where much of Soviet territory lies, Moscow has made little progress towards better diplomatic or economic relations with its neighbours. Nor does the US show any sign of loosening its strategic grip, which through military bases in Japan, South Korea and the Philippines, gives it what Soviet and Western diplomats call an "overwhelming dominance" in the region.

But now, nearly two years after Mr Gorbachev made his first overture to the region in a speech in Vladivostok, the Soviet Union is launching a diplomatic drive. "We want to put some guts into the policy," said Mr Oleg Sokolov, the dynamic Soviet Ambassador in Manila.

The spearhead of this renewed assault is a new Committee for Asian-Pacific Co-operation which was set up in March. Its chairman, Mr Yevgeny Primakov of the Soviet Academy of Sciences, kicked off his official duties at the Pacific Economic Co-operation Conference in Osaka, Japan, last week.

More immediately during the summit, the Soviet Union is expected to repeat an invitation to the US for talks aimed at reducing military activity, the number of bases and, especially, the nuclear presence in the region.

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OVERSEAS NEWS

Indian Airlines plans to boost fleet with £405m Airbus order

BY JOHN ELLIOTT IN NEW DELHI

AIRBUS INDUSTRIE is to receive a letter of intent soon from Indian Airlines for 12 Airbus A-320 aircraft costing a total of Rs10bn (£405m) to be delivered in 1990-91.

The airline, which is India's domestic carrier, decided at the end of last week to exercise an option for the 12 and is asking the Indian Government for permission to sign a contract. The option formed part of a contract placed two years ago for an initial 19 A-320s to be delivered next year and in 1990 to replace the

airline's ageing fleet of 25 Boeing 737s.

The A-320s aircraft will be powered by engines from International Aero Engines, a consortium including Rolls-Royce and Pratt & Whitney.

Following problems in the development of this engine, Indian Airlines has been reviewing its decision to use it for the first 19. But the airline's board is believed to have decided last week to propose to the Government that it should stick to the engine for the complete order.

Chinese ruling favours S Korea

BY ROBERT THOMSON, JUST RETURNED FROM QINGDAO

A CHINESE court has ruled in favour of a South Korean shipping company's applications to arrest and auction a Panamanian-flagged vessel in a decision that foreign lawyers were regard as a breakthrough in Chinese recognition of South Korean corporations.

An initial arrest application was made on behalf of the Seoul-based Sewon Shipping Company by two Chinese lawyers, and was approved by the Qindao Maritime Court on April 25, although South Korea and China do not have diplomatic relations and Peking supports North Korea's demands for a single Korea under its control.

After the defendant, the Ghana Sentosa Shipping Company of Indonesia, ignored the court's order to pay a guarantee, the South Korean company suc-

cessfully applied to the Chinese court on May 24 for the public sale of the freighter Las Salinas. Coincidentally, China also does not have diplomatic relations with Indonesia.

The court-appointed marshal, Ji Guizhi, explained that the auction would be held on June 8 in Qingdao, a northern port, and that creditors, including the South Korean company, must apply to him detailing their claims, which would "be settled in accordance with Chinese law after the auction".

Mr Ji confirmed that the case was the first of its kind, and said that while staff of the South Korean company, owned an unverified amount, would probably have difficulty obtaining visas to attend the auction, they could instruct Chinese lawyers to represent them.

China wary of Vietnamese 'withdrawal'

BY ROBERT THOMSON IN PEKING

CHINA HAS accused Vietnam of "deception" in announcing the planned withdrawal of 50,000 troops from Kampuchea, and called for all Vietnamese troops to be immediately withdrawn.

The Chinese government, which funds and arms the Kampuchean resistance coalition fighting the Vietnamese-backed regime in Kampuchea, is a key actor in the issue and has repeatedly urged the Soviet Union to press Hanoi to pull out.

A Chinese Foreign Ministry spokesman said Vietnam must "withdraw its troops completely and participate directly in negotiations on the question of Kampuchea". He described as "deceptive

talk" a Vietnamese proposal to put the remaining 60,000 to 70,000 troops under Kampuchean command.

Peking is watching the current US-Soviet summit for signs that Moscow will put more pressure on Vietnam to withdraw, as the Kampuchean question is on the summit agenda, and China will want a role in any superpower settlement plan.

China lists Soviet support for the Vietnamese occupation as the most important of "three obstacles" to restoration of normal Sino-Soviet relations. The Soviet role in Afghanistan and the concentration of Soviet troops on the Chinese border are the other two.



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Malaysian PM moves to oust chief judge

By Wong Sulong in Kuala Lumpur

A CONTROVERSY has erupted in Malaysia after moves by Dr Mahathir Mohamad, the Prime Minister, to seek the head of the Malaysian judiciary for alleged political bias.

Tun Salleh Abas, Lord President of the Supreme Court, confirmed he was summoned by Dr Mahathir on Friday and was told that the king had decided to appoint a tribunal to remove him from office.

Under the constitution, a Malaysian judge can be sacked only if the tribunal, of five Malaysian or Commonwealth judges, finds him guilty of misconduct. This is the first time such an action has been begun in Malaysia and it follows months of tension between the government and judiciary over court decisions that had angered the prime minister.

As a result of a high court ruling in February, Dr Mahathir's United Malays National Organisation was declared unlawful. The prime minister had to form a new party, called New Umnco, opening himself to fresh challenges from his opponents.

In March, Dr Mahathir pushed through parliament legislation to place in the hands of parliament certain powers laid down in the constitution as judicial. This led to widespread criticism that he was undermining the independence of the judiciary.

The present status of Tun Salleh is unclear. When confronted by Dr Mahathir, he offered at first to take early retirement, which was accepted. However, on Sunday, the judge withdrew his offer, saying it would be detrimental to the standing of the judiciary and adverse to national interest for him to do so, as "it could be construed as some form of admission". He was confident the tribunal would clear his name.

Meanwhile, Dr Mahathir lost a battle to control part of the massive assets of the old Umnco. Supporters of his arch-rival, Tengku Razaleigh, defeated a challenge from the prime minister's nominees for the control of an Umnco cooperative which has more than £270m of assets.

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Japan offers to cut whisky taxes

BY IAN RODGER IN TOKYO

THE Japanese Government has offered to reduce taxes on imported whisky by more than 30 per cent in some cases, it has been learned.

The offer was made in letters written last week by Mr Noboru Takeshita, the Japanese Prime Minister, to Mrs Margaret Thatcher, the British Prime Minister, and Mr Jacques Delors, president of the European Commission.

The offer goes some way to

reducing the gap between taxes on premium whisky and local Japanese spirits or shochu, but the gap would still be about 10 per cent according to Western sources in Tokyo. This would not meet the requirement of a Gatt disputes panel report last year which called on the Japanese Government to reduce the gap to a "de minimis" level.

The UK and other European governments, together with the EC and the spirits industry, are now trying to agree on a common

response to the Japanese offer. Western sources in Tokyo said the offer was certainly a positive one and had to be considered seriously, especially as it came from Mr Takeshita personally. However, it was troublesome to deal with.

Also, the Gatt obligation is clear and European governments are dismayed that the Japanese, after more than a decade of negotiations on this issue, have given no indication of when or how it will be met.

Stefan Wagstyl visits a town in the shadow of Mount Sakurajima

Lifestyles under a volcano



THE BEST advice to people living at the bottom of an active volcano might be to remember Pompeii. But experts meeting in Kagoshima in southern Japan at an international volcanoes conference this summer will be studying ways of making life at the foot of a volcano more enjoyable and profitable.

Sitting in the shadow of Mount Sakurajima, a live volcano which belches out smoke and ash over Kagoshima every day, the volcanologists will consider topics such as "promotion of fishery, commerce and industry in volcanic regions" and "making the most of volcanic resources". To outsiders these ideas might seem perverse.

But the agenda highlights the curious love-hate relationship which the people of Kagoshima have with Mount Sakurajima.

"Mount Sakurajima is like a father to us," said Mr Yoshihori Asasaki, the mayor of Kagoshima, in a recent interview. "We might complain about it a lot but life would be poorer without it."

The volcano is a spectacular sight: a 1,000-metre cone of grey rock overlooking Kagoshima from across a narrow bay. It has erupted about 100 times this year already.

In 1985, a record year, there were 454 eruptions. Whenever the wind blows from the east, the city is covered with a fine grey dust which covers streets and open spaces. Sometimes, the ash fall is so bad that traffic grinds to a halt because drivers cannot see.

Occasionally, rocks like large boulders drop on the city of more than 500,000 people. Life is harder for the 8,500 odd inhabitants of the Mount Sakurajima peninsula itself.

Children wear plastic crash helmets to and from school and residents regularly carry umbrellas

to keep the volcanic ash out of their hair. Fruits growing on trees are individually wrapped in paper to protect them from the dust, which hangs in the air in most parts of Sakurajima.

Here the volcanic hallstorms sometimes bring rocks raining from the sky - such as a burning boulder which crashed into the Hotel Yamashita in 1986, injuring five people.

Families living nearest the volcano were last year offered the chance to resettle in Kagoshima city - but 29 out of 49 households decided to stay.

"They are farmers," says Mr Fumikata Hashimoto, an official of the Kagoshima prefectural government. "They said they did not want to leave their land."

The residents of Sakurajima are as committed to their homes as people living elsewhere. Professor Koseki Kamo, a volcanologist who has been watching Sakurajima for 34 years, said: "The volcano was here first. People came later."

Settlers were probably attracted by the fertile soil,

which is refreshed by ash and lava, and the natural harbour of Kagoshima bay which protects fishing boats, says Professor Kamo, director of an observatory run by Kyoto University.

The residents today are not afraid of the volcano because life-threatening eruptions of Mount Sakurajima come only once every 100 to 300 years.

"Two or three generations of people don't know disaster," says Professor Kamo. The last huge eruption was in 1914, when 80 people were killed, all of them drowning in trying to swim across the bay to Kagoshima.

The flow of rock and lava was

so great that it filled a strait separating the volcano from the mainland turning Sakurajima

into an island.

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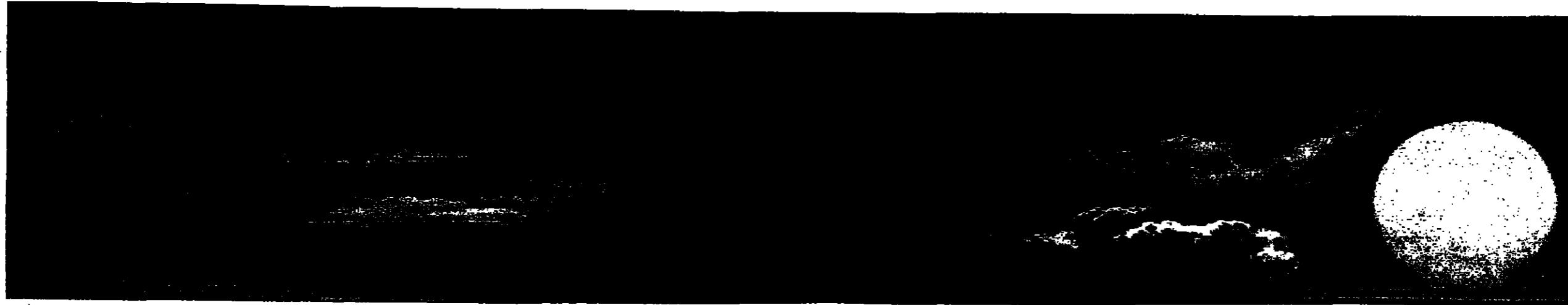
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Settlers were probably attracted by the fertile soil,



HOW LONG CAN YOU GO WITHOUT SLEEP?

Flying all the way to Australia can be a real pain down under. The seats in an aeroplane - whatever some airlines might claim - hardly resemble your bed. And the cabin certainly doesn't compare with your bedroom. When you ought to be fast asleep at home, you'll be high above The Persian Gulf and the sun will be streaming in through the windows.

And by the time you actually get to Australia you'll have passed through 10 time zones and your internal clock will be all over the place.

So the problem isn't simply not sleeping on the 'plane, it's not sleeping once you're off the 'plane. And then what condition will you be in to do business?

IF YOU CAN'T SLEEP RELAX

There's no point losing sleep over not sleeping. Not many people can sleep on a 'plane - at least not the deep sleep they need to feel refreshed. But being able to relax is the next best thing. You may then be able to take a number of short naps, or just to switch off.

You can give yourself a head-start by checking in at the airport early. Then you can choose the seat you prefer - by a door for instance, or the aisle. (If you're flying Qantas First or Business Class you can choose your seat in advance, on the phone. And when you get to the airport, you can relax in the Club room until your flight is called.)

Once you're on the 'plane, there are a number of things you can do, some of which you probably do already.

Wear loose-fitting clothes. Take off your shoes and wear slippers, since feet and ankles swell during flight. (Qantas provide slipovers to save your socks from the cabin, and possibly to save the cabin from your socks. We also give you a shoe-horn to help you get your shoes back on once you've landed.)

Take some exercise: do a few isometrics in your seat and stroll around the cabin from time to time.

Read or listen to music until you start to drop off. Then watch the movie. (That should do it. While Qantas get the most up-to-date films, we can't predict their snooze rating.)

Socialise; or better still, travel with someone. (Although jet lag tests have shown the benefits of having a travelling companion, there is as yet no scientific proof that taking your secretary is essential to corporate health.)

COMFORTABLE OR COMATOSE?

On a long flight, it's understandable to want a drink. Drinks are on the house - or rather, the plane - and being on a 'plane itself makes you thirsty. The humidity is about 20%, whereas on earth it's at least 50% unless you live in a desert.

The soft drink trolley includes two drinks and light meals are like trees on the ground. You might want to pass out, but later you'll feel as though you've gone fifteen rounds with a heavyweight.

If you have to have some alcohol, take it easy and drink lots of water or fruit juice. (If you're partial to a glass or two, nobody offers you a better choice than Qantas. After all, our wines have just been voted the best in the air by Business Traveller Magazine.)

Avoid fizzy drinks if you can; the carbon dioxide in your stomach has already been increased by

the decrease in air pressure and it's hard to swallow when you've got a drink.

Also avoid fatty foods. (The heartburn and indigestion can be disastrous.) In general, be choices about what you eat and when you eat it. The stomach isn't really up to eating a three-course meal when its own clock is set to run in the morning.

At Qantas we prepare special menus for Business and First Class using fresh produce never frozen. In First Class, there's always a specially-trained Master Chef.

But we realise that on long flights most of us eat in an attempt to banish hunger. So if you don't feel like eating, or you have some of your meal on the wing and we won't be attended,

And if you do get to sleep and don't want to be disturbed, we won't disturb you.

We think so, but then we would say that, wouldn't we?

(In a recent airline poll conducted by Australian Business magazine, frequent Australian business travellers voted Qantas top in both First and Business Class - ahead of

Singapore Airlines (2nd).

Cathay Pacific (4th).

and British Airways (10th).

But then they would say that, wouldn't they?)

However, we do fly more people to and from Australia than any other airline. And we've been flying longer flights longer than any other airline. (In fact, after KLM we've been flying passengers longer than anybody, and we were the first to offer a separate Business Class.)

So we think we've picked up a thing or two, not just about flying, but about flying long distances, and you can rest assured we do everything we can to help you rest at ease.

For example, on the upper deck in Business Class you get two seats to a row with 38° between headrests in the upright position. In First Class, the seats are the nearest you'll get to a bed. (You pay your money...) In both classes, the all-wool blankets and the linen pillows are the largest in the sky.

And though it's hard to be objective about service we believe ours is friendly and efficient, as you might expect from Australia's national airline. While some of you might temporarily miss an oriental Miss, our cabin crew more than compensate with their common sense, conversation, sense of humour and knowledge of the cricket scores.

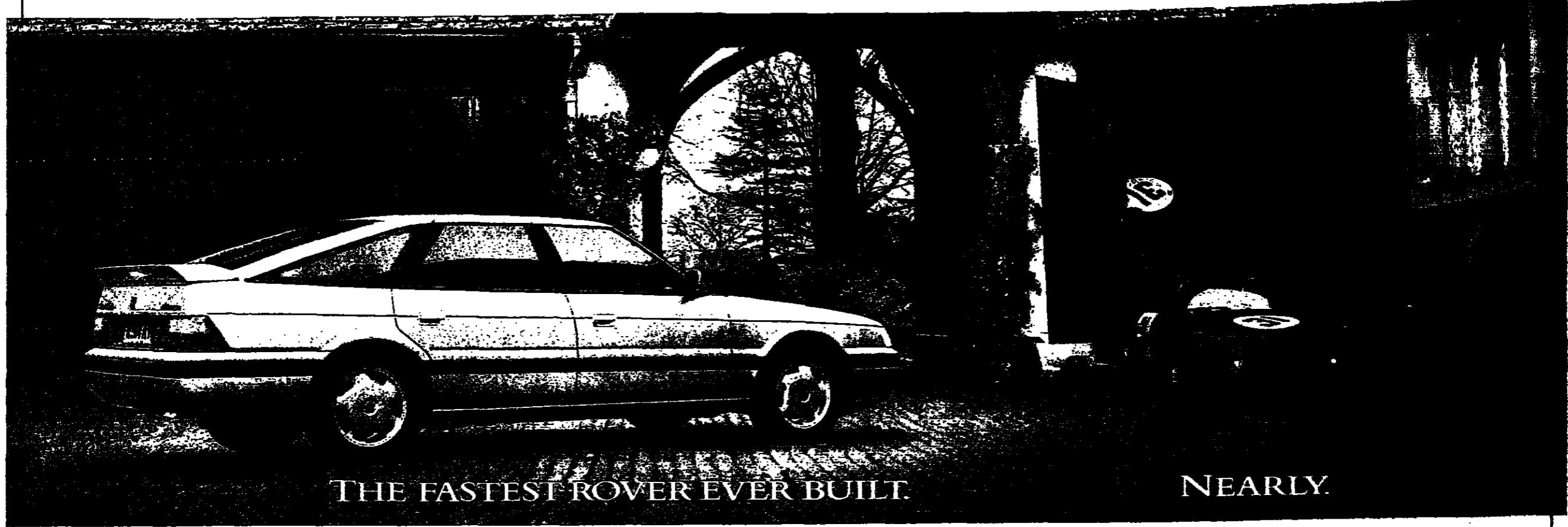
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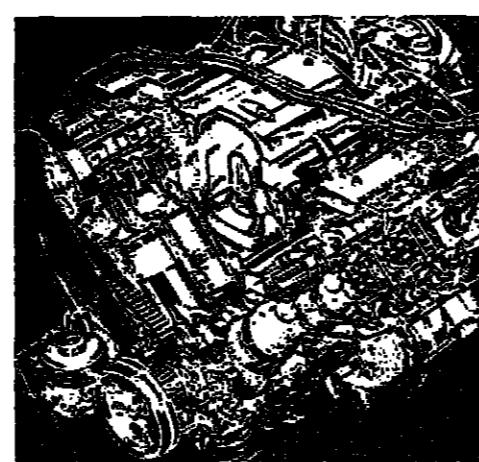
THE FASTEST ROVER EVER BUILT.

NEARLY.

The lithe good looks are not merely a designer's indulgence. The rear spoiler no cosmetic whim.

The new Rover Vitesse was designed to be the fastest Rover ever built. And that's just what it is. (Though it must be said that over the years there has been the odd faster Rover; but only on the racetrack.) The power behind the Vitesse is a computer-controlled, 2.7 litre, 24 valve V6 power unit. Given free rein on the autobahn, it has a top speed of 140 mph.* And it doesn't waste any time getting there.

From standstill to 60 mph takes just 7.6 seconds.* Followed by a smooth, seemingly endless surge of power through the midrange.



The car's power is matched only by its remarkable handling.

You'll find sports suspension, speed sensitive, power-assisted steering and ABS brakes are all fitted as standard on the front-wheel drive Vitesse.

If you wish, there is the option of electronic automatic transmission, with its four speed cruise and dynamic sports modes.

So, is the Vitesse just about power and performance? Not at all.

The car is rich in creature comforts. Like central locking, remotely controlled. An eight speaker stereo system with acoustics you expect to hear only in the concert hall.

Electric windows front and rear and, of course, an electric sun-roof. (Not to mention the practicality of five doors.)

Rover luxury does, however, come in a more sedate form. In the shape of the six other models in the Fastback range.

From the two litre 820 to the 827 Si. All boast more than their fair share of comfort, refinement and performance. Second only to the fastest production Rover ever built.

The new 140 mph* Rover Vitesse. You have been warned.


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The Opportunity

Join us in realizing the vision of a truly open and advanced system environment...one based on international standards, POSIX and X/Open specifications. As a member of the foundation, you will have the opportunity to lead and shape the future of the computer industry. For additional information, write to us at: OSF, Box 545, Billerica, Massachusetts 01821-0545.

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UK NEWS

Investment firm chief challenges SIB intervention

BY DAVID BARCHARD

MR PETER CLOWES, chairman of James Ferguson Holdings, a textiles and financial services group, said yesterday he was seeking legal advice over a provisional liquidation order served on its subsidiary Barlow Clowes Gilt Managers on Friday evening. He is hoping to secure a court injunction to stop the order.

He said: "The board of BCGM strongly disputes that the SIB is justified in taking this action and is taking urgent advice on how to seek redress."

The liquidation order was served at the request of the Securities and Investments Board, the City watchdog. On Monday of last week, SIB served notice on BCGM banning it from investment business of any kind.

According to Mr Clowes, the SIB claimed as its justification for intervening that the firm's accounting records and systems were inadequate to protect investors and that information received from the Investment Management Regulatory Organisation suggested that BCGM's books contained serious shortcomings.

IMRO is the body mandated by SIB to oversee the work of investment management organisations and bring any serious irregularities to them by its attention.

Mr Clowes said: "BCGM has always maintained properly segregated client accounts and on Monday, May 23 1988, the directors of BCGM satisfactorily completed a full reconciliation of clients' balances with assets held."

"There is no question of insolvent with BCGM. The firm is

solvent. We have assets in excess of £750,000 and liabilities of £500,000."

He said that in the middle of last week the board of BCGM had sought permission from the SIB to repay all its clients in full.

BCGM said then that it would remain out of the market until it had satisfied the regulatory authorities that it was in a position to return.

The offer was rejected by the SIB on Friday morning, Mr Clowes said.

BCGM was set up in 1973 as a licensed dealer in securities, specialising in the gilt market, claiming to use sophisticated computer techniques for market analysis.

It was acquired by James Ferguson Holdings in March last year. In November the Department of Trade and Industry appointed inspectors under Sections 105 and 106 of the Financial Services Act to investigate its business, but the company said yesterday that it was not aware that the investigation had been completed.

Subsequently, BCGM applied to join IMRO, a requirement of the Financial Services Act, indicating that it had been the object of a DTI investigation. It was later visited by the IMRO inspectors whose report seems to have led to last week's SIB action.

Mr Clowes said last night: "I will not rest until I have done everything possible to secure the return of our funds to our clients and know what the real reasons are for what has been done."

Key housing scheme inquiry about to open

BY ANDREW TAYLOR, CONSTRUCTION CORRESPONDENT

ONE OF THE most important housing planning inquiries to take place in Britain is due to start tomorrow in the small town of Fleet in Hampshire. It occurs against a background of mounting concern over government attitudes towards housing developments in the countryside of south-east England.

The public inquiry is into plans by Consortium Developments, representing nine of Britain's biggest private house builders, which wants to build 4,800 homes on 700 acres of former gravel pits at Bramshill, north Hampshire.

The plans, rejected last year by Hart District Council, have provoked strong opposition from local residents and from some Tory MPs who fear the Government may be considering approving a series of new-style country towns in the south-east.

Their fears have been fuelled by recent speeches by Mr Nicholas Ridley, the Environment Secretary, who has given warnings that the south-east will need a further 610,000 homes by the year 2000 just to cope with the growing demands of the existing population. He criticised residents who, having bought homes in the south-east, want to stop others.

The consortium has called its Bramshill development Foxley Wood after John Foxley, a 14th-century landowner who once owned the site. It is one of at least five big housing schemes proposed for a small triangle of land straddling the borders of Berkshire and Hampshire between the M4 and M3. Several of the developments have gone or are already destined to go to a public inquiry.

Other proposed schemes, according to planners at Hampshire and Berkshire county councils, include: 2,000 homes in Charles Church at Hook; 1,700 homes by Bryant Homes at Eversley; 3,000 homes by another of Charles Church, Bryant Homes, McAlpine and Rockhold at Spencers Wood; and 4,000 homes by Speyhawk near Grange at Great Lee.

Importers of Yugo and Dacia vehicles combine

BY KEVIN DONE, MOTOR INDUSTRY CORRESPONDENT

ZASTAVA (GB) and Dacia Concessionaires, respectively the UK importers of Yugo cars from Yugoslavia and Dacia light commercial vehicles from Romania, are merging key management functions, after the acquisition of dominant stakes in both companies by Mr Paul Stoddart, an Australian entrepreneur.

Mr Stoddart, who started the UK's first auction of salvaged cars near Birmingham in 1986, acquired an 80 per cent stake in Dacia Concessions for £1.6m in February and purchased a 46.25 per cent holding in Zastava (GB) for £2m in March, working through Burntwood Development, a holding company in which he controls an 80 per cent stake.

Mr Stoddart said yesterday that he plans to increase his holding in Zastava (GB) to 60 per cent by the end of the year.

Before coming to the UK in

Co-ordination on City's horizon

Clive Wolman on the high hopes for the new chairman of the SIB

MR DAVID WALKER, the Bank of England director, today takes over as chairman of the Securities and Investments Board and chief regulator of the new investor protection framework amid City expectations of an important policy shift.

The decision not to renew Sir Kenneth Bell's appointment after his first three-year term expired was taken jointly by Mr Robin Leigh-Pemberton, Bank of England Governor, and Lord Young, Trade and Industry Secretary, in response to mounting criticisms of the SIB and its rule book last autumn.

Mr Leigh-Pemberton, in particular, and other senior Bank officials have pinned high hopes on Mr Walker as a reformer, although Mr Walker himself has kept a low profile since his appointment was announced three months ago.

He is expected to spend his first few weeks studying the issues and receiving the scores of lobbyists from the financial services industry who have been eagerly awaiting his arrival.

Because of Mr Walker's dual responsibilities, Bank officials expect the institution to have much more influence over the SIB than in the past and for much greater informal co-operation to develop between the two.

Over the last two years, the Bank has been caught on the hop several times for failing to anticipate how the SIB rules and the new regulatory regime would affect some of its traditional areas of jurisdiction. The bluntness of Sir Kenneth and his lack of section has been responsible for

of background in City banking added to the tension between the two bodies.

Now Bank officials expect that, in spite of the far-reaching powers granted to the SIB and the shrinking of many of the Bank's areas of authority, it will retain its position as the City's most powerful public body and that the SIB will implicitly acknowledge its standing in the areas of mutual interest.

The Bank and most City practitioners are hoping for two more specific but important changes in the regulatory structure. One is the repeal of section 62 of the Financial Services Act, which makes an authorised investment firm liable to pay damages for any losses caused to its clients as a result of a breach of the rule book of its self-regulating organisation (SRO).

The other is the complete redrafting of the SIB rule book, which serves as a benchmark by which the level of investor protection afforded by the SRO rule books has to be judged. The suggestion endorsed by leading Bank officials is that the SIB rule book should confine itself to stating general principles rather than detailed provisions, giving more discretion to the SROs.

Section 62 has acquired a symbolic importance, and the practitioners' fear of legal action against them emanating from the new framework has been responsible for

most of the legalistic detail of the SIB rule books. However, several lawyers have argued that section 62 does little more than codify pre-existing common law rights.

It also remains doubtful whether the repeal of the section and the redrafting of the SIB rule book would reverse the trend towards US-style regulation. The whole financial services industry has become much more litigious over the last five years.

Although reform of the existing laws and rule books is the most controversial issue facing Mr Walker, most of his time is likely to be devoted to organisational matters.

The SIB is in the process of transforming itself from a rule maker to an enforcement agency concerned primarily with case work. It received its formal powers only at the end of last month and is still busy recruiting officials to monitor compliance with the new framework and to take action against suspected delinquents.

The SIB's ability to judge correctly when it should shut down or penalise a firm for breaches of the act will undoubtedly be put to the test several times before the end of the year.

Because of the rapid changes and ever-expanding scope of the investment industry, the SIB rule book, in spite of its length and complexity, still contains several



David Walker: Picked out as a reformer by the Bank

important gaps that Mr Walker will have to fill. Three of the contentious issues coming up on the SIB's agenda over the next few months are:

- The disclosure of life assurance expenses, about which a report commissioned by the SIB from Peat Marwick McLintock, the accountancy firm, is being considered.

- Estate agents' conflicts of interest, arising from the increasing commissions they receive for selling endowment mortgages and other insurance to house buyers while continuing to act as the agents of the sellers.

- The ability of the Stock Exchange and other investment exchanges to restrict competition from share price information vendors such as Reuters.

Small business groups link to seek poll tax changes

BY JOHN HUNT

A LOWER LEVEL of rates for businesses pay between 1 and 5 per cent of their pre-tax profits as by the Forum of Private Business and the National Federation of Small Employed when the Government's proposed community charge, the so-called poll tax, comes into effect.

The two organisations, together representing 50,000 small companies, have joined forces in an attempt to ensure that their members are not penalised by the community charge.

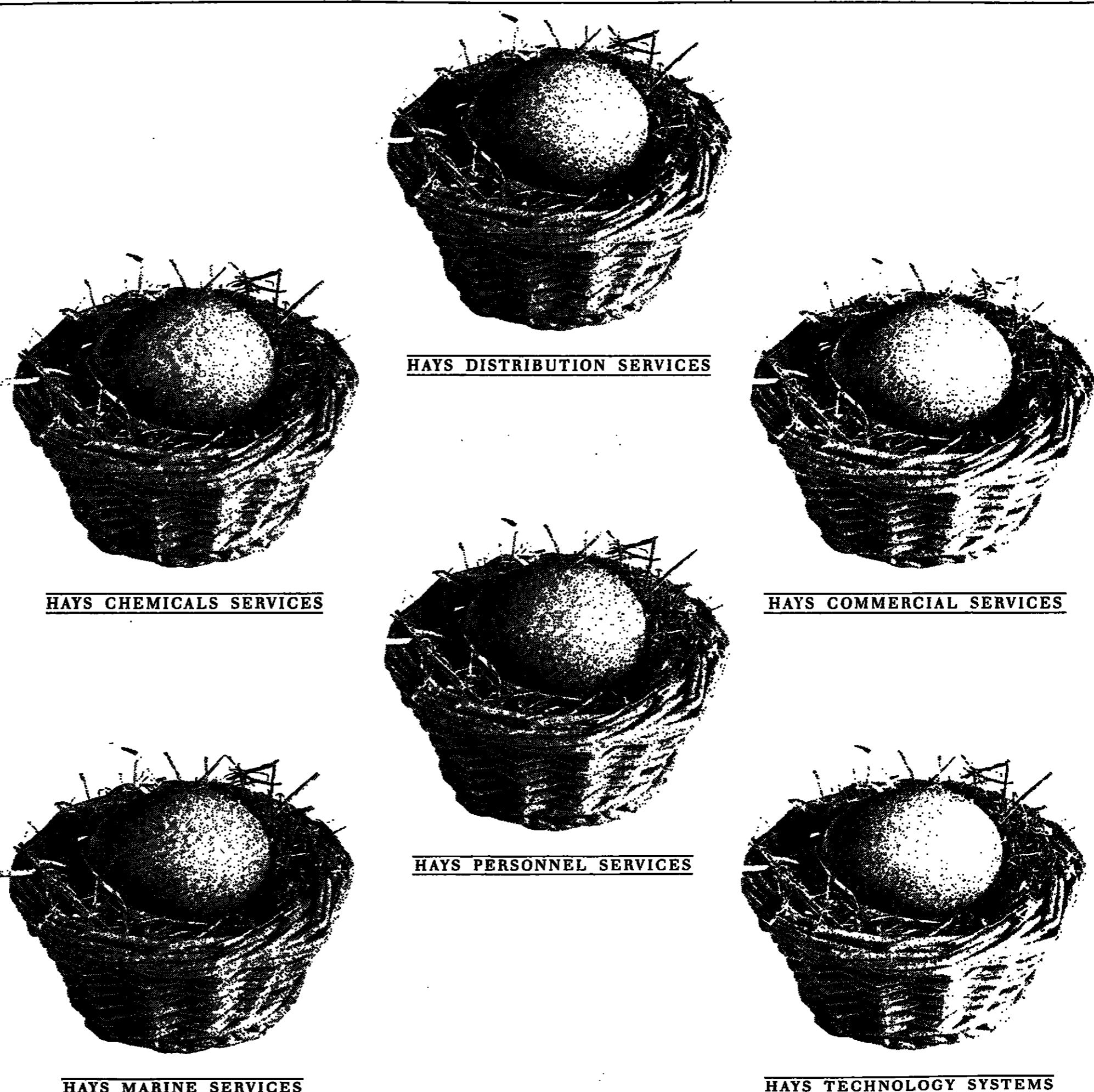
They have proposed amendments to the poll tax legislation which will be pressed with all-party support during the committee stage in the House of Lords next week.

Mr Bernard Juby, chairman of the policy unit of the NFSE, said their proposals would soften the impact of what might be a "financial disaster" to many small businesses.

A Scottish Labour MP yesterday called on the party to spearhead a "non-payment" campaign against the community charge, which is due to be introduced in Scotland next year.

The organisations are proposing that for small businesses there should be a special rate fixed at 70 per cent of the standard business rate.

They say that is necessary to redress the imbalance that exists between the rates burden for big business and that for smaller concerns. They say big business



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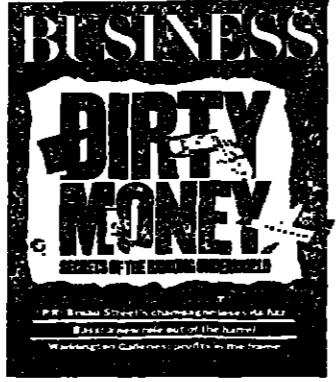
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UK NEWS

Q. WHY IS A BOMBAY BUS TICKET WORTH \$10,000? A. HAWALA

Among the world's banking networks is one so secret it has no address, no records, no controls. But your corner shop may be part of it. This month, BUSINESS investigates how Hawala, India's money laundry, is now being hijacked by international crime. Also, why a former Co-op shelf-filler is souping up US supermarkets, how Bass is fermenting a leisure empire, timely advice on pension plans, the discreet charm of the Costa del Sol and the problems facing ageing studs.

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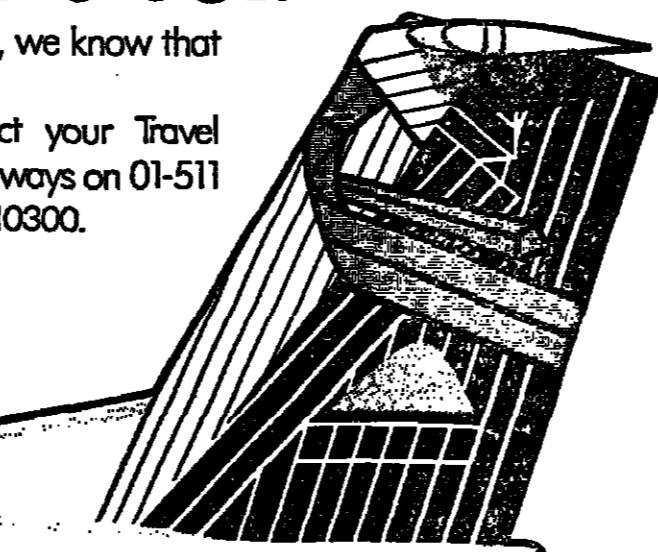
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AMSTERDAM SERVICES START MAY 16

David Thomas reviews a seminar held to consider educational shake-ups in the future

New right seeks flexibility in school reforms

THE RADICAL right is thinking hard about the next round of school reforms even before the huge Education Reform Bill has reached the statute-book.

The thrust of its concerns emerged from a seminar in London last week jointly hosted by the Centre for Policy Studies, the right's think tank, and the Manhattan Institute, its counterpart in New York. The seminar assembled leading educational reformers from both sides of the Atlantic.

British participants drew on the US experience to voice unease over key aspects of the Government's programme in the presence of Professor Brian Griffiths, head of Mrs Thatcher's policy unit.

In Sheila Lawlor, CPS educational expert, summing up the seminar, said: "We must think about education in a new way... What schools need is greater autonomy and flexibility."

In particular, the British are sceptical about the new national curriculum, a centrepiece of the reform bill. They fear that by laying down in detail what schools must teach, central government will stifle initiatives from parents and teachers.

The US message resonated with their fears. US participants said the cutting edge of educational reform in the US no longer came from initiatives from federal or state government but

from a host of experiments at school level.

Such a community-level outlook will draw sustenance from a study of what makes effective schools, to be published in the autumn by the Brookings Institution, a US research body.

Mr John Chubb, its author, told the seminar that successful US schools were marked by staff agreeing goals, by clear leadership from heads and by teachers accepting responsibility for meeting school goals.

In short, a good school acts like a team, while a poor school performs like a bureaucracy, with weak leadership, dissent about objectives and refusal to take initiative.

So far, so platitudeous, but the political heat comes from Mr Chubb's finding that the way to create a good school is to free it from outside interference, whether from meddling politicians or from teacher unions defending members.

"The schools that developed team-like organisations were those that operated without constraints on a host of things from curricula to personnel," Mr Chubb concluded.

Mr Albert Shanker, another US participant, described experiments designed to encourage grassroots initiatives. For example:

• In the Miami area, schools entered a competition whereby those with the best plans for

improvement could become self-governing.

• In New York, teachers at school level can vote to suspend parts of their union agreement in return for the authorities agreeing to suspend regulatory constraints on the school.

The extraordinary point about Mr Shanker's endorsement of such experiments is that he is not a professional union-buster. He is president of the second-biggest teachers union in the US, the 675,000-strong American Federation of Teachers, and sits on the executive committee of the

AFL-CIO, the equivalent of Britain's Trades Union Congress.

Mr Shanker believes his members will have to adapt if the union is to remain a force. He has invited auto-workers to hammer home to his members the message of flexibility or death.

The fact that a similar initiative by the main teaching unions would be unthinkable in Britain brought home the profound difference in the political climate of the two countries.

Dr Frank Macchiarola, former head of New York schools and now president of Columbia University's political science academy, emphasised that the US reform movement was eclectic, embracing strands as diverse as the need for more public spending on schools to the drive to involve businessmen in education.

However, he said, parents needed a handle with which to exercise their power. This was the role of the nationally imposed curriculum and system of testing, it would allow parents to compare schools effectively for the first time.

The radical right believes the Education Bill missed some tricks, particularly in failing to allow governing bodies freedom to set teachers' pay.

Nevertheless, the right hopes the Government's programme will encourage an explosion of initiatives in the schools. If it fails to do so, bodies like the CPS will demand a second round of reforms - drawing inspiration from across the Atlantic.

Robert Jackson: Bill paves way for greater reform

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children come to school hungry and without a coat, they are bound to fail," he said.

The British participants were more interested in freeing schools from the dead hand of the state and of the teaching unions.

Mr Robert Jackson, Minister for Higher Education, defended the Government's programme as paving the way for greater reform from below by allowing parents to vote schools out of local-authority control, by devolving more responsibility to school governors and by giving parents more freedom to insist on the school of their choice.

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Tourists 'to exceed 21m by 1994'

By David Churchill

BRITAIN'S TOURIST industry expects more than 21m visitors to the mainland by 1994 - over a third up on last year's record figure.

The boom, helped by the opening of the Channel Tunnel in 1993, will see earnings from tourism almost double from £5.3bn to £12bn.

The latest figures published by the British Tourist Authority are based on assumptions and forecasts made by the Government as well as by companies involved in tourism.

Numbers of visitors to Britain are expected to increase by some 4 per cent a year until 1992, with growth in 1993 and 1994 accelerating to 5.5 per cent.

The growth of tourism in Britain over the past decade has lifted it from sixth to fifth place in the international league table of tourism earnings. Only the US, Spain, Italy and France earn more from tourism.

Preliminary estimates from the World Tourism Organisation, included in the authority's statistics, show that the volume of international tourist traffic rose by 4 per cent last year.

In value terms, international tourists spent £150bn, an increase of 16 per cent on 1986.

Britain's share of international tourist traffic last year was 4.4 per cent, up slightly from 1986.

Its share of spending rose from 6.1 per cent in 1986 to 6.9 per cent a year.

Tourism Intelligence Quarterly, British Tourist Authority research department, Thames Tower, Blackfriars Road, London W6 9EL, £50 a year.

More waste glass recycled

FIGURES RELEASED by the Glass Manufacturers Federation today show that glass recycling in the UK grew by 8 per cent last year, to 245,000 tonnes, or more than 14 per cent of the UK's glass container production.

But the amount of waste glass recycled still lags behind that in other western European countries.

It says that is the most efficient, equitable and economic method, and that any departure from it "would not be in the interests of patients and would be detrimental to the health of the nation."

Banks 'lag in mortgage lending'

By DAVID BARCHARD

ONLY TWO BANKS, Lloyds and Barclays, are among the top 10 UK mortgage lenders, according to a survey of the mortgage market published at the weekend.

The survey, compiled by James R. Adams & Associates, a London marketing and research group, is based not on loans issued by big lenders, as most estimates until now have been, but on reports of property sales completions by 10 per cent of solicitors' practices.

It claims to be the first detailed and up-to-date research of its kind carried out in the UK property markets.

The three largest societies shared 40 per cent of the market, while Lloyds and Barclays had 3.7 and 3.2 per cent respectively.

The Halifax emerges as by far the largest UK mortgage lender with 16.4 per cent of all loans, followed by the Abbey National with 14.2 per cent and the Nationwide with 9.2 per cent.

About 10 per cent of properties were sold for cash, while the average advance was for £20,000, with 70 per cent of the purchase price paid.

While four fifths of mortgages were linked to endowment life

TOP 10 MORTGAGE LENDERS First quarter 1988

	%
Halifax	16.4
Abbey National	14.2
Nationwide/Anglia	9.2
Leeds Permanent	4.7
Lloyds	3.7
Woolwich	3.2
Barclays	3.2
Alliance & Leicester	2.9
Birmingham Midshires	2.9
Bradford & Bingley	2.8

Source: James R. Adams & Associates

assurance policies, about half the mortgage lending by banks was on a repayment basis. Bank mortgage loans tended to be for a smaller proportion of the selling price than those issued by building societies, averaging 58 per cent of the property's cost.

New lenders, including the mortgage companies which have begun making serious inroads into the building societies' share of the market in the last two years, accounted for about 18 per cent of the mortgage market in the first quarter of this year.

James Adams reports that the total market of £25bn in the quarter was for just over half a million properties, with about 40,000 new properties valued at £2.3m.

Apart from ranking lenders, the report also offers some interesting insights into the UK property markets.

First-time buyers accounted for 57 per cent of the purchases and 68 per cent of the money spent. Two thirds of homes are bought by married couples and the most common type of housing is the semi-detached house, which makes up a third of the total.

The overall average price of a property was £43,680, but for detached houses the average was £73,779.

Meanwhile, a survey carried out on behalf of the National and Provincial Building Society shows that savers still prefer their building society to a bank account as a place to keep their savings.

More than five times as many savers with more than £1,000 to invest keep it in a building society account rather than with a bank, the survey suggests. Three quarters of those with building society accounts have held them for more than three years and 46 per cent have more than one account.

• The Woolwich and Gateway Building Societies today join forces in one of the biggest mergers in the British building society industry.

The merged society has assets of £12bn and a unified network of 570 branches and will be known as the Woolwich. It retains the old Woolwich's place as the fourth-largest UK building society. The merger was approved by the two societies in April.

Timken to export to Japan

By Richard Tomkiss, Midlands Correspondent

BRITISH TIMKEN, the bearing manufacturer, has secured a small but significant contract to export tapered roller bearings to Japan for use in the automotive industry.

It will supply 30,000 bearings a month to Nissan, the Japanese car manufacturer, for the wheel hubs of the company's popular Bluebird model.

The contract is in marked contrast to the normal flow of bearings between the two countries.

In recent years Japan has flooded the volume end of the world market for bearings, of which the automotive industry forms a significant part.

British Timken declined to put a value on the deal, but it said the reversal of established trading patterns in a highly competitive product area was a significant breakthrough for the international "quality supplier" campaign being pressed by its US parent, The Timken Company of Canton, Ohio.

Nissan says it encourages procurement of parts and materials from overseas suppliers who can offer a combination of high technology and satisfactory price and delivery.

Mr Keith Fallows, marketing communications manager at British Timken, said his company had worked closely with Nissan to select the correct bearing out of its range of 60 types and 20,000 sizes.

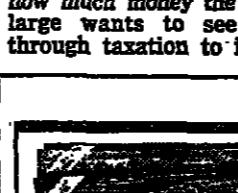
It had then modified the bearing with special profiling and finishing to meet Nissan's rigorous specifications.

Mr Fallows said Timken believed the contract might prove to be strategic in opening the door to further business with Nissan and other manufacturers in the Japanese automotive industry.

It also demonstrated a willingness by Japan to admit British and European suppliers.

The bearings for the contract are being manufactured at British Timken's factory in Duston, Northampton, one of 15 Timken bearing plants in seven countries.

Timken is the world's largest manufacturer of tapered roller bearings.



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JUNE ISSUE

BUSINESS TOKYO

Editorial Office:

KEIZAIKAI

UK NEWS

City economists differ over inflation outlook

By RALPH ATKINS

A WIDE split in opinion among City economists about inflation prospects in the British economy is highlighted in reports published at the weekend.

Warburg Securities and Morgan Grenfell, two leading securities houses, both focus on arguments that inflation is rising and the trade deficit worsening because the economy is growing too fast. However, they arrive at conflicting conclusions.

Economists at Morgan Grenfell say oversteering is getting worse. They argue that excessive demand is pushing up the underlying inflation rate and leading to "severe deterioration" in the trade position.

The report says demand has been growing "unexpectedly" for several years. However, it says that at some point last year, demand began to exceed supply, as companies reached capacity constraints.

The strong growth in manufacturing investment forecast by the Government is likely to be too little and too late to ease capacity shortages this year, Morgan Grenfell says. It also argues that the labour market has tightened, with vacancies in many areas outstripping the number of unemployed.

It says: "Skill shortages and mismatches have begun to put pressure on labour costs and represent the major constraint to

output expansion in the short term."

The report adds that the recent strength of sterling and mortgage rate cuts have improved the outlook for inflation in the short term. However, it warns that these movements will not be sustained.

In contrast, Warburg Securities says the housing market, the underlying rate of US inflation has not altered much during the last year. Nor does it expect the rate to change in the next 18 months.

The report disputes claims that the economy is at full capacity. It says manufacturing output continues to grow strongly, productivity is rising and anecdotal evidence suggests that capacity constraints are less of a problem than shortages of orders.

Warburg admits that the UK is running a "large and widening" current account deficit. However, it says: "This is not the result of the crude supply constraint mooted by the pessimists, and as a result does not point to an inevitable upturn in inflation."

The report says that output growth in both manufacturing and across the economy as a whole is likely to slow of its own accord in 1988 and 1989. With this, it says, "the danger of imminent overheating will recede further."

Advice for business sellers

By CLIVE WOLMAN

A CORPORATE finance advisory "boutique" is being set up, which plans to specialise in giving advice to the owners of small private companies wishing to sell their businesses.

The firm, Cavendish Corporate Finance, is being formed by Mr Howard Leigh and Mr Hugo Haddon-Grant. Mr Leigh is leaving Deloitte Haskins & Sells, the accountancy firm, where he set up a mergers and acquisitions group three years ago. Mr Haddon-Grant has previous experience with the Business Exchange and before that with the accountancy firm Grant Thornton.

The new firm will give advice financial advice to companies,

only to the vendors of private companies (in the £1m to £10m range), rather than to both parties of a transaction or to the buyers, as is usual for most accountancy firms and merchant bankers. The firm's expertise lies primarily in property, textiles, advertising and light engineering.

The increasing fragmentation of the industry results from the perceived conflicts of interest faced by the largest firms and scepticism about the long-claimed advantages of having the capital backing and resources of a large organisation when giving financial advice to companies.

Computers come to life assurance sales staff

By Alan Cane

CALCULATIONS scrawled on scraps of paper or tapped hastily into pocket calculators are becoming a thing of the past for life assurance agents as new technology makes its mark in the insurance business.

Portable computers are quickly gaining popularity as standard equipment for insurance salesmen, combining the functions of marketing tool, calculator and record keeper.

The latest convert to technology is Commercial Union, which is spending some £600,000 on the most expensive portable computers money can buy in an effort to make its sales force more competitive.

Deloitte's performance reflects that of other large firms. With typical accountants' caution, they have been predicting a slowing down in their rate of growth for some time. However, their results for 1987 show another buoyant year, with fee income again reaching towards 30 per cent in some cases.

Mr Jim Butler, senior partner of Peat Marwick McLintock, the largest firm, said: "Two or three years ago people were saying we thought it was as well - that we had a mature market. But, provided we can get the people to do the work, there is no reason why we can't keep growing."

Although the picture is patchy, it appears that Mr Bullock's concern for the bottom line was felt by some of his colleagues at

Richard Waters describes how rising fee income and profitability have benefited partners

Sharing the growth in the accountancy firms



John Bullock, Deloitte Haskins & Sells: Pleasant surprise



Jim Butler, Peat Marwick McLintock: Question of people

pared with £496,000 the year

before.

In the economics of the partnership, that means that each partner has more or less the same share of a much larger cake, once overheads have been deducted - although the chances are they will be required to plough at least part of the extra income back in the form of capital for the firm.

A net reduction of four in their numbers meant that Deloitte's 240 partners were each responsible for generating an average of

£620,000 in fees last year, com-

pared with £580,000 in 1986.

"We have been working very

very hard on productivity," said

Mr Don Hanson, Andersen's man-

aging partner. "There is all this

growth, but it is very cut-throat

in most markets that are growing

15-20 per cent a year, margins

are widening - but that is not

true here. You have to work a lot

harder to make a profit."

Coopers & Lybrand is the only

one of the so-called Big Eight

firms of accountants that has yet

to publish its figures for last

year. The others present a con-

sistent picture of growth:

• Peat Marwick McLintock

reported fee income of £282.5m,

up by 26.7 per cent from the pre-

vious year.

The addition of 58 partners,

making a total of 478, marks Peat

out as a firm still intent on

increasing partner numbers.

"We'll be making 40 more partners

on July 1," said Mr Butler.

"If the people had been there, we

would have made a few more last

year."

The results reflect the ease

with which Peat Marwick has

pulled off its merger with Thom-
son from other firms that the

merger would take time to settle

down. Around 55m of the fees

and 14 partners joined Peat

through other mergers during

the year, said Mr Butler.

• Price Waterhouse returned

the fastest fee growth, up 28.7 per

cent to £175.5m. That stemmed

largely from continuing strong

growth of around 20 per cent in

its audit and accountancy busi-

ness, in spite of the relative

maturity of the market.

• Deloitte Haskins & Sells

increased its fees by 24.8 per cent to £151.5m.

• Ernst & Whinney, while increasing fees by 20.1 per cent to £120.5m, ended the year with the same number of partners that it began with (214). However, senior partner Mr Elwyn Ellidge cautioned against seeing that as a deliberate move to improve profitability.

"Fees per partner is a fairly simplistic statistic - I don't look at the firm in that way. We made the partners that the practice needed. We shall be increasing our number of partners significantly on July 1," he said.

• Touche Ross reported income up 24.6 per cent to £116.5m. The performance was underlined by a huge jump in its consulting revenues, which accounted for 34 per cent of total fees (compared with 22 per cent the year before).

• Arthur Andersen, while seeing fee growth by 24.5 per cent to £115.4m, experienced the biggest slowdown of the year. In 1986, its income had grown by 36 per cent. Mr Don Hanson, managing partner, said: "You can't get the people any more. The only slowdown there is, is the inability to get people."

• Arthur Young, where fees increased by 20 per cent to £106m, saw partner numbers grow by only seven, to 209. Mr Peter Edwards, managing partner, also warned against seeing that as a deliberate move to increase partners' earnings.

Heffer calls for nuclear phase-out

By Charles Hodgeson

THE NEXT Labour government should undertake to phase out Britain's nuclear power stations, Mr Eric Heffer, a candidate for the party's deputy leadership, said yesterday.

Mr Heffer, hard-left MP for Liverpool Walton, said Labour had been involved in "too much retreat and backsliding" on some issues and needed a "serious and bold policy" on nuclear power.

He added that there would be public support for a move to phase out nuclear power stations.

While accepting that nuclear power had been important in the development of electricity generation, Mr Heffer said: "It is a potential danger which, despite all precautions, can devastate whole areas of the country and the world if accidents occur."

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HEALTH CARE POLICY

ONE DOCTOR speaks angrily of the recent day when hospital managers told him that money for medicines had run out. A college of surgeons warns that if the government does not change its policies there will be an exodus of medical staff. Throughout the health service there are grumblings about shortages of money, and the heavy burdens and light pay-packets of doctors and nurses.

Yet this report comes not from Britain, where funding for the National Health Service (NHS) has become a contentious political issue. It comes instead from France, where, in the forthcoming National Assembly elections, the health service is a muted issue at best. France has been cited by some British opposition MPs as a model for the UK – at least in the sense that it spends much more on health care than Britain does. The British Government's response is that the NHS's problems will not be cured by throwing money at them.

Ironically, both sides of the British debate can find much in France to support their conflicting views of the future shape of the NHS. On the one hand, the French undoubtedly spend liberally on health; on the other, the system is insurance rather than tax-based, and can boast lively competition between the public and private sectors, as well as much co-operation between them.

But neither higher spending nor a large and prosperous private sector is in itself a cure for what ails both the French and British health services: an ageing population, insistent public demand for the latest, and presumed best, medical technology, and a huge and unwieldy health-care establishment jealous of its privileges and reluctant to change.

In 1985, the latest year for which comparative figures are available, total health-care spending in France was 8.5 per cent of gross domestic product (GDP). In Britain, the percentage was 5.9. The cash differences were even larger. In US dollars, adjusted for differing local purchasing power, France spent \$1,071 per capita on health in 1985, and Britain only \$627. But those gross figures conceal an important contrast between the two countries. In France, only 71 per cent of health spending is in public; in Britain, the figure is 90 per cent.

But is France's health-care system proportionately "better" than Britain's? The question is almost impossible to answer, since it raises at least three other questions: What is "better"? How responsible is the health-care system for improvements in health? And are the French getting value for money? The Organisation for Economic Co-operation and Development (OECD) put the challenge this way in a recent report: "The principal problem in designing policies to achieve efficiency stems from the difficulties in defining and measuring the output of health systems, as well as the general lack of clinically agreed-upon standards of appropriateness for medical care."

Superficially, to be sure, France's

Roger Beardwood reports on the way France runs its health system, and the contrasts it offers with Britain's National Health Service

Looking well but needs some strong medicine

hospital system is in better shape than Britain's. There are more beds per thousand people and the occupancy rate is about 70 per cent, compared with more than 50 per cent in the UK. No hole-in-heart French babies make prime-time TV news and front-page headlines because their surgery has been postponed, as has happened in Britain. Old people do not hobble around for years waiting for their worn-out hips to be replaced with plastic ones. Waiting lists for operations, even complicated ones, are measured in days rather than weeks, months and even years.

Undoubtedly, though, the French pay a high price. In Britain, general tax revenues finance the NHS. In France, health spending is covered mainly by social security contributions: 5.5 per cent of gross income from every wage-earner, plus 12.6 per cent from the employer, with no upper limits. Self-employed people pay 11.5 per cent of their gross income. But that is not the final bill. Most people covered by social security also subscribe to one of the not-for-profit *mutuelles* or to private health-insurance plans. This is because social-security reimbursements do not cover all medical bills, particularly those for treatment that the state regards as unnecessary or too expensive.

Voluntary health-insurance cover also means that people can afford private rooms and the specialists of their choice. Indeed, there is keen competition for patients between the public and private sectors. Most of the 1,849 public hospitals, with more than 500,000 beds, are municipally owned; together with the 2,637 private hospitals, with about 212,000 beds, they must attract patients if they are to pay their way. And, of course, both sectors are competing essentially for the same pool of funds – social-security re-imbursements. Like most things in France this reimbursement system is highly bureaucratic, requiring doctors, pharmacists, hospitals and other health-care providers to complete complicated forms. The patient must pay, then claim reimbursement – which is often slow to arrive.

Notoriously, though, public hospitals are often more expensive than

private ones. A 1987 study done for the Groupe Fondation de la Liberté, a right-of-centre research group, showed that an identical appendectomy in the Paris region cost FFr 12,981 (\$1,199) in a public hospital and FFr 6,269 (\$586) in a private clinic – making the public hospital 105 per cent dearer than the private one. The most expensive private hospital in the survey charged FFr 15,683, but that probably included a private room.

The private sector is more than holding its own in competition with the public hospitals. Although they have only some 40 per cent of the beds, the privately-owned hospitals and clinics provide 55 per cent of the surgery and more than half of all maternity care, kidney dialysis, and

specialists, body-scanning, X-rays, surgery, medicines. Why, ask the critics, should social security pay exactly the same daily rate for patients who have very different treatments, requiring varying services?

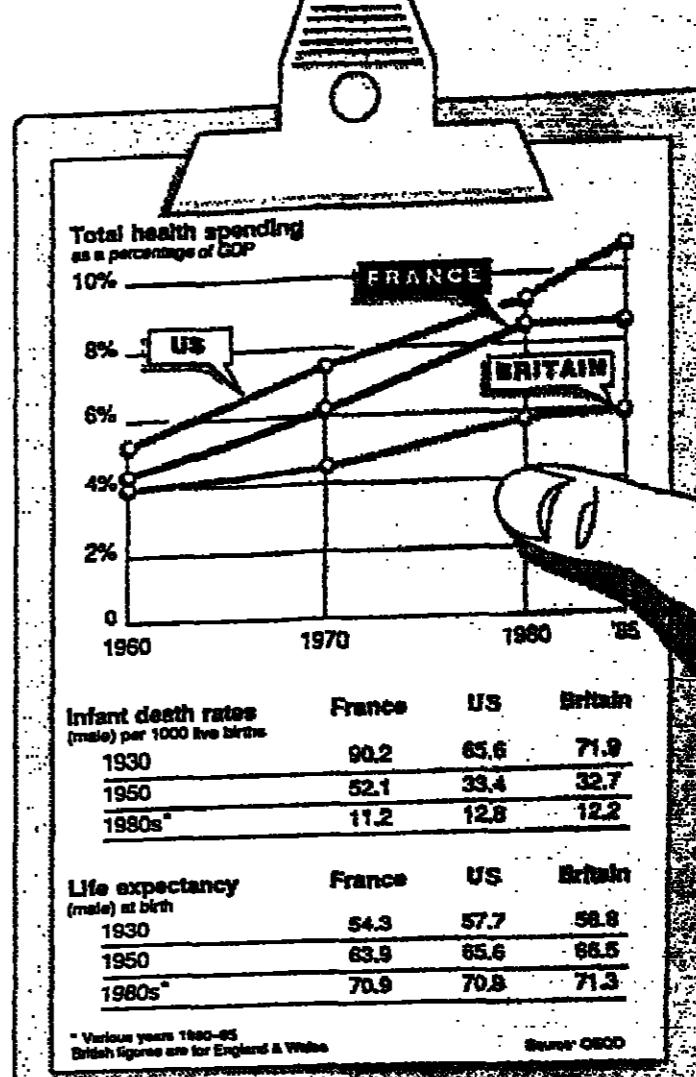
Another likely cause of the public hospitals' high costs is that bureaucratic inertia has spawned sloppiness and sloth. For example, average staff absenteeism in hospitals is 15 per cent, which compares with 9 per cent for the working population as a whole (absenteeism is defined to include maternity and sick leave.) The practical effect is that the average hospital must pay 1.92 people to ensure that one is on duty. The hospital's paymaster, the social security department of the Ministry of Health, sets a poor example: it suffers from 25

lous and the management found some more money next day. But it shows what a mess we are in."

Some staff members also complain about being paid late, sometimes two weeks or more behind time. And most have no fat on which to live. Salaried surgeons – after 15 years of studies – are paid FFr 16,400 a month at the bottom of the career ladder and FFr 26,000 at the top. To be sure, they can earn overtime payments – FFr 800 for overnight duty – and in teaching hospitals the pay is slightly better. But in 1986 only 400 candidates sat competitive examinations for 555 vacant surgical posts, and only 214 passed. Internes and for-masters filled the gap. The Collège National des Chirurgiens warns: "In the next 15 years France will lose half its surgeons to countries where they are paid better and respected more." The Collège sees 1992 as the year in which the exodus will gather speed. In that year remaining barriers to the free movement of labour within the European Community are supposed to fall.

Nurses, some 92 per cent of them female, earn a starting salary for a 39-hour week of FFr 7,200 a month, rising to FFr 12,800. On top, they receive bonuses equivalent to a thirteenth month, usually paid well in arrears. They also have five weeks of paid holidays, now virtually standard for salaried employees in both the public and private sectors. Many nurses complain of long, unpaid extra hours and of staff shortages in public hospitals. Agnès Jacquinot, who has worked in private clinics and is now with a large regional hospital, says she prefers the public sector because it offers "a good spirit and job security. But it is terribly understaffed."

As in Britain, nurses argue that they are being paid less than secretaries for doing skilled, highly responsible jobs, and working unsocial hours – though that term has not yet entered the French lexicon of complaint, even in translation. Only a quarter of nurses belong to a union, slightly more than the national average for union membership, calculated variously at between 15 and 18 per cent of people in work. The most



active union in the hospital service, the politically centrist Force Ouvrière, is worried that if pay and conditions do not improve soon there could be an outburst of unrest. "The situation is becoming intolerable," says a spokesman.

But no quick fix is in sight, no miracle cure. Public demand for health care is pressing inexorably against public willfulness and ability to pay for it. Ironically, the more that medical science prolongs life the more trouble it stores up for the health-care system, in the form of more old people requiring yet more care for longer periods. In 1980, 14 per cent of French people were over 65; by the year 2010, according to an OECD study, that percentage will be 16; and by 2030 no less than 22 (the figures for Britain are 15, 15, and 19).

People aged more than 70 are only 8 per cent of the French population, but they account for about 16 per cent of total hospital costs and some 15 per cent of other health-care costs.

Health reformers say there are two essential courses of action to cope with these alarming trends.

First, inefficiencies must be wrung out of the system, even if the bureaucrats take to the barricades: the difference between costs in the public and private sectors is simply indefensible. Henri Guillaume, former director of planning in the prime minister's office, puts it this way: "Our institutional system has proved its effectiveness, but places obstacles to innovation."

Second, the French people – like the British – must do more to care for their own health, instead of relying upon remedial treatment. For example, 160,000 people were injured in traffic accidents in 1985; last year the figure was almost 248,000, of whom some 53,000 were seriously hurt, and 9,855 died (the British death toll was 5,100). Virtually all road accidents, says the Gendarmerie Nationale, are caused by bad driving – and its root causes are impatience and drunkenness.

Like Britain's NHS, France's health system has been in large part a remedial service, charged with repairing the ills that people have brought on themselves. In France, as in Britain, the burden is becoming intolerable.

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ÖSTERREICHISCHE LÄNDERBANK
AKTIENGESELLSCHAFTFloating Rate
Subordinated Notes Due 1994

Interest Rate	8 1/16% per annum
Interest Period	31st May 1988 30th November 1988
Interest Amount per U.S. \$50,000 Note due 30th November 1988	U.S. \$204.92

Credit Suisse First Boston Limited
Agent Bank

U.S. \$125,000,000

CARTERET SAVINGS BANK FACollateralized Floating Rate
Notes Due 1994

Interest Rate	7 1/16% per annum
Interest Period	31st May 1988 30th November 1988
Interest Amount per U.S. \$50,000 Note due 30th November 1988	U.S. \$2,017.45

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U.S. \$50,000,000

First Boston, Inc.Floating Rate Subordinated
Notes Due 1994

Interest Rate	7 1/16% per annum
Interest Period	31st May 1988 30th November 1988
Interest Amount per U.S. \$50,000 Note due 30th November 1988	U.S. \$2,017.45

Credit Suisse First Boston Limited
Agent Bank

£85,000,000

BANQUE INDOSUEZ

Floating Rate Notes Due 1991

Interest Rate	7 1/8% per annum
Interest Period	26th May 1988 26th August 1988
Interest Amount per £5,000 Note due 26th August 1988	£98.98

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U.S. \$250,000,000

Régie des installations olympiques

Floating Rate Notes Due November 1994

Unconditionally guaranteed by
Province de Québec

Interest Rate	7 9/16% per annum
Interest Period	31st May 1988 31st August 1988
Interest Amount per U.S. \$50,000 Note due 31st August 1988	U.S. \$966.32

Credit Suisse First Boston Limited
Agent Bank

U.S. \$125,000,000

**BANK OF BOSTON CORPORATION**Floating Rate
Subordinated Notes Due 1998

Issued 26th August 1988

Interest Rate	7.6125% per annum
Interest Period	31st May 1988 31st August 1988
Interest Amount per U.S. \$50,000 Note due 31st August 1988	U.S. \$672.71

Credit Suisse First Boston Limited
Agent Bank**APPOINTMENTS****Cons Gold names deputy chairman**

Mr Robin A.E. Herbert, a non-executive director since July 1986, has been appointed deputy chairman of CONSOLIDATED GOLD FIELDS. Lord Bridges and Sir Derek Alton-Jones have been made non-executive directors. *

Mr Allan McDonald has been appointed sales director of E & R. MOFFAT. *

Mr Arthur D. Walford, formerly secretary of Cope Allman International, has been appointed secretary of BUPA. *

NATIONAL INVESTMENT GROUP has appointed four regional directors: Mr James Woodrow (Birmingham), Mr Stephen Daniels (Guildford), Mr Timothy Scott (Preston) and Mr David Sinclair (London). *

TILCON, the aggregated subsidiary of BTE, has appointed Mr Derek Green deputy managing director from August 1. He is managing director of AMEC Projects. Mr Green will take over as managing director on the retirement of Mr Gerry Gallagher later in the year. *

Mr Stephen Lewis, previously marketing director of Whitbread & Co, is to join BOASE MASSIMI POLLATT in July as international business director. *

MCAVOY WRELFORD BAYLEY, a subsidiary of VPI Group, is making the following changes on June 15. Mr Dale Fishburn, chief executive of MWB, will take on the additional responsibility of CRUSADER INSURANCE, the

chairman when Mr Michael Horstead retires. At the same time Mr Alastair Eperon, who joined the MWB board in 1987, will be appointed managing director. *

Mr Paul Adams, formerly Northern European marketing director of PEPSI-COLA INTERNATIONAL, has been appointed operations director for Scandinavia, France and Belgium, based in London. *

Mr Michael Southworth, managing director of Spooner Industries, has been appointed chairman of the BRITISH PAPER MACHINERY MAKERS ASSOCIATION. *

Mr Robin Duke Woolley has become director, sales and marketing for the communication terminals division of STC TELECOMMUNICATIONS. He was responsible for divisional sales in the UK and overseas. *

PST TRADING has appointed Mr Henry Padolsky, formerly marketing director of Underwoods, to its board as purchasing director. *

Sir Kenneth Couzens is to become chairman of COAL PRODUCTS on the retirement of Mr James Cowan at the end of the month. Sir Kenneth Couzens is deputy chairman of British Coal, which owns Coal Products. *

REDIFON (formerly Rediffusion Radio Systems) has appointed Mr Cransley Onslow as its chairman. Mr Onslow, who is Conservative MP for Woking, has been associated with the company as a non-executive director since September 1986. *

REDFON (formerly Rediffusion Radio Systems) has appointed Mr Cransley Onslow as its chairman. Mr Onslow, who is Conservative MP for Woking, has been associated with the company as a non-executive director since September 1986. *

Mr J.G. Roberts joins GRANTTRIGHT HOLDINGS as financial director at the beginning of June. He joins from Christian Neilsen where he was chief accountant. *

G PERCY TRENTHAM, the construction arm of Egerton Trust plc has appointed Mr Alan Munro as construction director. Mr Munro was previously with Higgs and Hill. *

Mr Neil Curtin has been appointed managing director of the fixings and dry subflooring six companies within WILLIAMS HOLDINGS construction & building products division. Mr Curtin was previously European managing director of Fisons horticulture division. *

Dr Brian Heap has been appointed managing director of the APFesson division of CRYSTALATE ELECTRONICS. He joins from AB Microelectronics where he has been managing director. *

ISLE - OF - MAN

The Financial Times proposes to publish this survey on:

TUESDAY 30TH JUNE 1988

For a full editorial synopsis and details of available advertisement positions, please contact:

BRIAN HERON
on 061-834 9381

Write to him at:

Alexandra Buildings, Queens Street,
Manchester, M2 5LF
Telex: 666813

FINANCIAL TIMES
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EAST SUSSEX

The Financial Times proposes to publish this survey on:

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For a full editorial synopsis and advertisement details, please contact:

RACHEL FIDDEMORE
on 01-248 5000 ext 4132

or write to her at:

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(the "Issuer")

NOTICE

to the holders of the outstanding
£21,435,000 13% Guaranteed Bonds due 1992 and
U.S.\$1,000,000 13% Guaranteed Bonds due 1992
(the "Bonds")
of the

EARLY REDEMPTION ON 1st JULY 1988

of all the outstanding Bonds by the Issuer.
NOTICE IS HEREBY GIVEN to the holders of the Bonds that, in accordance with Condition 8(8) of the Bonds, the Issuer will redeem all of the Bonds then outstanding on the next interest payment date falling on 1st July 1988 (the "Redemption Date"). The Bonds will be redeemed at 101.5 per cent. of their principal amount plus interest accrued to the redemption date. Payments of principal and accrued interest will be made against surrender of Bonds on or after the redemption date at the specified office of any of the Paying Agents as listed below with all unmatured coupons attached, failing which the amount will be paid by wire transfer to the account of the holder of the payment. Any amounts of principal so deducted will be paid against surrender of the relevant missing coupon within a period of 5 years from the date for payment of such coupon as shown thereon. Coupon No. 5 maturing on 1st July 1988 should be presented for payment in the usual manner.

Interest on Bonds will accrue to the date of the redemption date and coupons maturing after the redemption date will become void.

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21st May 1988

CITIBANK

Malbak Limited
("Malbak")
Registration number 010222408
(incorporated in the Republic of South Africa)

Results of Abercom shareholders meeting held on 25 May 1988 and offer by Malbak to minority shareholders in Abercom

At a general meeting of Abercom shareholders held on 25 May 1988, shareholders voted in favour of the resolutions giving effect to:

- i) the sale, by Abercom, of its interest in the Davidson Fan Group of Companies to Howden Group PLC; and
- ii) the proposed changes in share capital; details of which are contained in the circular to Abercom shareholders dated 28 April 1988.

As a result of the approval of these resolutions by Abercom shareholders, the offer by Malbak to Abercom shareholders, details of which are contained in the circular to Abercom shareholders dated 28 April 1988, to acquire all or part of their Abercom shares held became unconditional. The Malbak offer which is on the basis of 30.5 Malbak shares for every 100 Abercom shares held, opened on Friday 27 May 1988 and closes on Friday 17 June 1988.

Johannesburg
31 May 1988

PG/MAL/1988

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- Petroleum Geology

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U.S.\$ 350,000,000
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The Rate of Interest applicable to the Interest Period from May 31, 1988 to August 1988, inclusive, will be determined by Morgan Guaranty Trust Company of New York, London, as Reference Agent

Dresdner Bank
Aberdeen House
Principal Paying Agent

Dresdner Bank Group

FT LAW REPORTS

Digest of cases reported in the Easter Term

FROM APRIL 15 TO APRIL 29

Metall und Rohstoff AG
v Donaldson Lufkin
& Jenrette Inc and Another
(FT, April 26)

United States of America
v Inkley

(FT, April 15)

Ali v Furness Withy
(Shipping) Ltd

(FT, April 22)

Mrs Inkley, on charges of fraud in Florida, entered into an appearance bond for \$48,000. He subsequently received permission to travel to England and never returned to the US. The US government, which obtained final judgment for the bond in the Florida court, started an action for recovery in the UK, stating that it was seeking to enforce the judgement as a judgment creditor and not in its prosecutorial capacity of enforcing criminal laws. In applying to set aside leave to serve upon them for conspiracy outside the jurisdiction, the parent companies asserted that it had not been pleaded that their sole or predominant purpose was to injure Metall, no arguable case in conspiracy was raised (*Lonrho v Shell [1982] AC 173*). In rejecting this submission, Gatehouse J stated that not notwithstanding its civil clothing, the purpose of the action was due execution by the US of a public law process aimed to ensure the attendance of persons accused of crime before the criminal courts. The UK courts did not enforce a public law remedy in the nature of penal proceedings of foreign jurisdictions and the proceedings would be struck out.

In re Gosscoff
(Groundworks) Ltd
(FT, April 19)

In the instant case, the director sought the advice of an insolvency practitioner who advised him to seek an administration order as a more advantageous realisation of assets under section 8(3)(d) of the Insolvency Act 1986. That application was heard at the same date as the creditor's winding up petition and a compulsory order was made without opposition from the company. In deciding the question of costs, Mervyn Davies J stated that the court's discretion under section 41 of the Supreme Court Act 1981 was not affected by RSC Order 62 or the 1986 Insolvency Act and Rules. That discretion was wide enough to enable the court to order the administration costs to be treated as costs in the winding up to the date of the first hearing to be exercised in the company's favour, having regard to the fact that the administration costs were incurred in good faith, reasonably, and on professional advice.

Mrs Ali brought a claim against the shipowners under the Fatal Accidents Act 1976 and the Law Reform (Miscellaneous Provisions) Act 1984 for the suicide of her husband at sea while he was suffering from paranoid delusions. The question, therefore, was whether the master had discharged the owners' duty of care when he discovered that Mr Ali was suffering from serious mental illness. In the light of all the circumstances and given the clear comprehensive and explicit information in the Ship Captain's Medical Guide, the master was not justified in believing that Mr Ali could, with reasonable safety, have been kept on board. The failure to get Mr Ali ashore was negligent as it was reasonably foreseeable that he could harm himself or others in his dangerous mental state.

Re Peters
(FT, April 26)

Mr Peters was subject to a restraint order under the Drug Trafficking Act 1986 which was varied in order to allow a lump sum payment to his son for his education in accordance with a consent order in Mr Peters' divorce. In allowing an appeal by Customs and Excise against the variation, the Court of Appeal stated that a restraint order did not prevent the meeting of ordinary and reasonable expenditure. However, having regard to section 13(2) of the Drug Trafficking Act that the court ought to exercise its powers with a view to making realisable property available for satisfying the confiscation order, it would be wrong to allow capitalisation of future expenditure, such as school fees, as that would defeat the Act's underlying purpose and protective provisions.

Aviva Golden
This digest of Easter Term cases will continue tomorrow and conclude on Friday.

INTERNATIONAL CAPITAL MARKETS

The Financial Times proposes to publish this survey on
27th JUNE

For a full editorial synopsis and advertisement details,
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Company Notices

Financial Times Tuesday May 31 1988

Contracts & Tenders

TATE'S CAIRN TUNNEL & APPROACHES HONG KONG NOTICE OF PREQUALIFICATION OF TENDERERS FOR MECHANICAL & ELECTRICAL WORKS

Gammon-Nishimatsu Joint Venture, the Main Contractor for the Design and Construction of the Tate's Cairn Road Tunnel and Approaches intends in July 1988 to invite tenders from prequalified Contractors for the execution of the whole of the Mechanical and Electrical Works.

The Tate's Cairn Tunnel and Approaches which shall link North East Kowloon with Shatin are being built and operated under the terms of a franchise recently awarded by the Government of Hong Kong. The Project consists of elevated and at grade approach roads connecting to two 4 km long dual lane road tunnels. Commercial operation of the road tunnel will commence in July 1991. The scope of the Mechanical and Electrical Works tender will include:-

Mechanical Ventilation, Lighting, Power Supply,
Fire Protection, Traffic Surveillance, Toll Collection.

and is proposed to be let as one contract.

Contractors having experience of integrated mechanical and electrical systems for major road tunnels who wish to obtain pre-qualification documents are invited to apply in writing (English) before 11 June, 1988 to:-

The Project Manager, Gammon-Nishimatsu Joint Venture,
Room 506, Star House, Salisbury Road, Kowloon, Hong Kong.
Telephone 3-694641. Telex 56326 NICON HX. Fax 3-7221712

Contractors are advised that joint ventures will be considered and importance will be placed upon Hong Kong experience. Contractors not having such experience should consider this criteria when completing the pre-qualification submission.

Gammon-Nishimatsu Joint Venture reserves the right to reject any Contractor's application at its discretion and without explanation.

Company Notices

FIDELITY INTERNATIONAL FUND Société d'Investissement à Capital Variable

13, Boulevard de la Foire
Luxembourg
R.C. Luxembourg: B 25004

Notice of General Meeting

A General Meeting of shareholders was convened for March 17, 1988 but, because of a lack of quorum, could not validly deliberate on Item 9 of the agenda and was adjourned.

Notice is hereby given that the second General Meeting of the shareholders of FIDELITY INTERNATIONAL FUND, a société d'investissement à capital variable organized under the laws of Grand Duchy of Luxembourg ("the Fund"), will be held at the principal and registered office of the Fund, 13 Boulevard de la Foire, Luxembourg, at 11 a.m. on June 26, 1988, with the following agenda:

1. Proposal, recommended by the Board, to amend the provisions of Articles 7 and 8 of the Fund's Agreement of Incorporation which presently provide that any owner of more than 3% of the number of shares the Fund is authorized to issue may be required by the Fund to reduce his/her shareholding to 3% if the Fund's assets exceed the amount of the excess shareholding.
2. Consideration of such other business as may properly come before the meeting.

The product of the shareholder's meeting shall be governed by the quorum required by law. Shareholders are advised that under Luxembourg law no minimum number of shares will be required to be present or represented in order for a quorum to be present at this meeting or for valid decisions to be taken on the basis of the agenda. Resolutions to be proposed on Item 9 of the agenda will require the concurrence of two thirds of the total number of shares represented at the meeting. Subject to the limitations imposed by the Articles of Incorporation of the Fund, each share is entitled to one vote. A shareholder may act at any meeting by proxy.

Dated: May 20, 1988

By Order of the Board of Directors

WORLD WIDE GROWTH FUND

Notice to Shareholders

The Board of Directors of World Wide Growth Management Company S.A., in their meeting held on 30th March 1988, have considered with the Depositary that, because of the contracted size of the Fund and because the fixed recurring expenses have become increasingly important in comparison to the current income, it is in the best interests of the shareholders and the managers alike to terminate the operations of the Fund and proceed with its liquidation.

In accordance with Article 19 of the Management Regulations, issues and redemptions of shares and the calculation of the net asset value has been suspended as from this date.

It is expected to reimburse to the remaining shareholders the corresponding net asset value per share on 30th June 1988, but no assurance can be given that this date will be respected.</

ARTS

Tate in the North/William Packer

Learning to live in Albert Dock

At last the Tate in the North is open to the public, and with sculpture installed and paintings on the walls, we can begin to assess the proper scope and limitations of the enterprise.

I say begin advisedly, for though this is one of James Stirling's more direct and in the service of art, there are bound to be difficulties at the start. What can and cannot be done are discovered in the use of a building not in the planning, and it would be foolish to expect perfection. How gashly we thought the Hayward Gallery when it opened 20 years ago, and how admirably the Arts Council has learned to cope with it. The Barbican, too, has proved surprisingly amenable.

Liverpool's Albert Dock is hardly in the same dire class, for it is an extremely handsome mid-19th century warehouse on a spectacular site. Within it Mr Stirling has contrived a succession of large and practical spaces that are beautiful in themselves and yet respect the character of the building. But that character is still intrusive, with cast-iron pillars and brick vaults that are a constant presence to the eye. We must give ourselves time to get used to it, and to the idea of addressing art undistractedly in the atmosphere it creates.

The paraphernalia required of any modern museum of the highest class - for lighting, air-conditioning and security - hardly helps either, but that, too, we must learn to accept. The massive service ducts may be as elegant as modern design allows, but they are not invisible. They present a particular problem in the large gallery on the ground floor, where Mark Rothko's great sequence of canvases for the Seagram Mural Project are shown, made no less severe by the height at which the works are hung. The light is low but



Picasso's Weeping Woman can be seen until next year in the Surrealism display at the Tate, Liverpool

uneven; some of the shadows cast upon particular works are unacceptable; and the physical presence of those ducts both inescapable and oppressive.

But none of these problems is insurmountable, and the finer curatorial tuning and experiment they propose merely an important part of the job. The other large gallery on the ground floor is much happier in its display of Surrealism (until March 5 next year), and the recent British sculpture is beautifully shown in the more open galleries on the second floor. The galleries on the second floor are at present empty, but are just as promising.

The Liverpool Tate is not intended at present as a holding subject by cutting across schools

and chronology as by any more orthodox analysis. To see Klee as a surrealist in his drawings of the early 1920s is both reasonable and provocative, and so too with the early metaphysical de Chirico. It is good to see Paul Nash given his true international standing among his peers. By hanging an early Gottlieb, of 1945, beneath a Max Ernst of 1934, the point is neatly made that the abstract expressionists of the New York School were the children of European surrealism. Next door, in the prefatory display to the Seagram Rothkos (also until March 5), that same point is driven home with rather more force.

Starlit Waters is the special exhibition (until September 4 sponsored by ICI and the Henry Moore Foundation) that fills the two upper galleries with a partial view of recent British sculpture. Gossed as "An International Art 1968-1988", in truth it is nothing more than the work that the world has come to regard as Britain's peculiar contribution to the art of the 1970s and 1980s.

Even so it is a large claim to make, and represents at best a mere half-truth: the success of this work has been largely bred of itself, helped by assiduous institutional promotion at home and abroad, at the expense of work quite as interesting but of other kinds. Long, Flanagan, Gormley, Deacon, Woodrow, Craig-Martin, Finlay, the omnipresent Tony Cragg and the like are hardly the only sculptors we have to offer, good as they are, nor did they spring fully armed out of a creative desert.

Their work is characteristically clever, witty, literary, self-conscious in its play upon ideas and concept, the sculpture of the mind. Good luck to it, but I would have wished at this moment, in this context, only for something more generous and catholic.

Thus the larger room on the entrance floor is now given to the Tate's holding in Surrealism. It is a dense and stimulating presentation that says as much about its subject as cutting across schools

Beethoven's opera returns in Joachim Herz's production for the English National Opera, and with "interesting" singers rather than heroic voices. That's all to the good: *Fidelio* must at all costs be spared the status of a licensed vehicle for stars, and I don't suppose for a moment that Jon Vickers ever thought of the opera in those terms, but I wouldn't vouch for Martine Nilsson. Vocal plotters will notice that the current performances highly, the rest of us will be much moved, and grateful for it.

Billed as a soprano, Kathryn Harries - the new Leonora - is an unarguable mezzo, with pungently beautiful middle and low registers and a insecure upper extension: the hazards are self-evident. So is the dramatic credit that accrues to her boyish guise as *Fidelio*; however, and the relentless but dignified intensity of her playing - like everyone else's notable less for subtlety than for plain commitment - captures one's sympathy instantly and never lets go. Her Floristan is Graeme Matheson-Bruce, whom I last saw years ago as a pocket Parafai in the East End: the edge of reckless desperation in his voice is intact, and as apt and affecting as his horribly elongated appearance in the dungeon.

As a character, Richard Angas's gaoler Rocco develops ripely and ambiguously, though his frayed bass neither anchors the ensembles nor fixes the comfortable heartiness of the "Gold" song. Susan Bullock's Marzelline, a delectable tease, spins a whimsical lyrical line while Alan Woodrow as her Jacchino - here

stark industrial cut (the French

usually substitute glass panels for that) of Reinhardt Zimmermann's prison set, and in the heavy stop-frame insistence upon Significant Moments, Keens Bakels, the obviously talented conductor, responds to the manner all too keenly: from the can-on-quarter onward he applies a reverent brake at each musical-dramatic node of the piece, like those conductors who have just

discovered the depth of the "Soave sia il vento" trio in *Cosi*

or the final Count-Cousin exchange in *Figaro*, and decides that only slow-motion can do

Fidelio/Coliseum

David Murray



Alistair Muir

Kathryn Harries in the English National Opera's *Fidelio*: The dignified intensity of her playing captures sympathy and holds it throughout the performance

The Deep Blue Sea/Haymarket

Michael Coveney

Odd how Alan Strachan's revival of Terence Rattigan's play begins with a recording of a John Field piano nocturne. Field was a precursor to, and source of, Chopin's genius, just as Rattigan was an echo, especially in this play, of Chekhov's.

In a week when Michael Gambon has bestridden the West End stage as Vanya, we do well to remember that the actor's emotional depths were first plumbed by Alan Ayckbourn, as were Penelope Keith's. And Vanya was a survivor re-write of the earlier Chekhov play *The Wood Demon* in which the hero shot himself.

Should Hester Collyer, the clement daughter who has walked out of a respectable marriage on a flood of lustful Whitney, have put another shilling in the gas meter? Vanya in the later play is condemned to something much more tragic than death - a continued life.

The same fate befalls Hester Collyer, and not the least of Miss Keith's remarkable achievements in this role is her growth into a sort of grim and hard-won ruin the first act.

We the play starts with a failed suicide and ends with a rejection of such easy optimism. With the passing years, it has become a period tragedy with perennial resonance, Hester occupying the same emotional and dramatic waters as Flaubert's Emma Bovary, and Pinero's Paula Tingeray. Miss Keith sails through with defiant flags unfurled, using her manners of social dominance as a mask to



Alistair Muir
David Yelland and Penelope Keith appear in The Deep Blue Sea at The Haymarket

McCarthy cuts across this, as does the bleakly disturbing revelation that the Collyers' marriage was more than sexless, it was childless.

Miss Keith comes of age as a serious actress in this role, and not before time. She is magnificent, mixing the desperation of a woman entering a new life with that of a palpably well qualified denizen of the old. Her interpretation is newly definitive and most skilfully considered.

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That will never do in Ledbrooke Grove. People must disguise themselves to get on. The doctor is a boodie's runner. The archaic boulevard rhetoric of the dialogue itself conveys an air of deceit and double-cross. The lovely landlady of Julia

Awards were shared by John Hatch-Stibbs, Sean O'Brien and John Whorwood, while the £25,000 Eric Gregory Award also for poets, was won by Michael Symmons Roberts (£7,000), Gwyneth Lewis (£6,000), Adrian Blackledge (£5,000), Simon Armitage (£4,000) and Robert Crawford (£3,000).

Jimmy Burns (*The Land That Lost Its Heroes*), Carol Ann Duffy

(*Selling Manhattan*) and Matthew Kneale (*Whore Banquets*) shared the £12,000 Somerset Maugham awards: the £4,400 Travelling Scholarships, which are non-competitive awards for James Friel for *Left of North*; Glenn Patterson for *Burning Your Own* and Susan Webster for *Small Tales of a Town*.

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FINANCIAL TIMES

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An EC tax on efficiency

IT MAY be pure coincidence that the European Commission has chosen to announce dumping duties on Japanese computer printer exports worth \$1.3bn only days before a visit to Brussels by Mr Noboru Takeshita, Japan's Prime Minister. Yet when coupled with warnings by Mr Willy de Clerq, the commissioner for external affairs, that Japan must display trade reciprocity if it is to enjoy access to the European single market, it looks suspiciously like a deliberate signal. But the European Community has more reason than Mr Takeshita to ask itself what the signal means.

Printers are the latest in a growing list of Japanese exports against which the EC has taken anti-dumping action. To judge by other recent cases, the decision may be followed by a further dumping investigation into Japanese printer production in Europe, conducted under the EC's controversial new regulation on "screwdriver" plants.

Arbitrary judgements

The procedures used to ascertain dumping and assess anti-dumping duties usually involve arbitrary judgements, since costs and prices cannot be established exactly. For example, anti-dumping authorities often impute a quite arbitrary figure for profit, the assumption being that prices should cover long-run average costs at all times. Given the fact that prices vary with the business cycle and the quite legitimate practice of cross-subsidising costs between different product ranges, such calculations are worse than approximate. They imply that there is something reprehensible about the most normal features of competition.

That is not to say that Japan's industry has not sold products on European markets at prices lower than at home. However, the official EC policy of dumping agricultural produce abroad makes a high moral stand on the issue unseemly, at best. Moreover, in view of the decline of the dollar, one wonders how many European exporters are now charging prices in the US below those on their domestic markets.

The ease with which dumping can be found, and the somewhat elastic nature of the procedures, invite suspicion about impartiality. Given the EC's mounting frustration over its persistent trade deficit with Japan, there must be a temptation to resort to the foot.

The surge in house prices

THE RATIO of house prices to incomes in the south east of England has risen steadily since 1982 and now stands only a fraction below the spike reached in the inflationary boom of 1973. Jeremiads, their appetites whetted by last year's stockmarket crash, are hinting that the bubble must burst soon. Borrowers, they say, are over-extending themselves in the misguided hope that capital appreciation will continue to dwarf debt-servicing costs. A disastrous crunch can be averted only if steps are taken to limit the generous flow of cheap credit to the market.

The concern is understandable, but possibly a trifle exaggerated. The south east houses is not really altered in the short run. Quite modest changes in demand can therefore cause extremely rapid price movements. Bursts of house price inflation - or deflation - are not necessarily signs of impending doom. They do not necessarily imply corresponding violent gyrations of broader measures of inflation, such as the retail price index. The factors, such as rising incomes and falling interest rates, which push up house prices also inflate demand for other goods. The difference is that in other markets supply can adjust more readily to the increased demand.

Much of the present excess demand for housing reflects innocuous and predictable trends. When the baby-boom generation of the 1950s and 1960s reached maturity, the scramble for desirable houses in prosperous parts of the country was bound to intensify. This pressure has been exacerbated by the well-established trend towards smaller families. People are marrying later, divorcing earlier and living longer. As real disposable incomes rise, families are also understandably demanding a better standard of housing; many are able to afford two homes.

The demographic pressures, of course, have been aided and abetted by financial deregulation. When building societies had a virtual monopoly of the mortgage market, they were able to ration finance. Once monthly lending limits were reached, intending purchasers were simply forced to wait. The onset of vigorous com-

WHAT Carlo De Benedetti has wrought in France and Belgium is what Nestlé's Helmut Mundt and Suchard's Hans-Joachim Mueller prefer. With a little help from the European Community's plans for an open internal market from 1992, these business barons are giving sleepless nights to thousands of companies across Europe.

In countries where corporate ownership is pretty well-protected, notably Nestlé and Suchard's home base of Switzerland, plus West Germany, the nagging question is a combination of industrial logic and appropriate timing: "Should we join the acquisition trail now, or risk missing all the best buys?"

In more open markets, where hostile bids are either commonplace (Britain) or have been growing in popularity (France, Spain and Belgium), the question is a more desperate "Buy or be bought?" Industrial logic and timing are compounded by the quest for self-preservation.

In answering both questions, and assessing whether there are any alternatives to joining the takeover rush which is developing across Europe, it is important to bear above case. The proposed deadline for creating the European internal market may be on everyone's lips, but, at least in manufacturing, much broader motives lie at the root of most of the cross-border takeovers which have occurred so far.

De Benedetti's raids in France and Belgium were prompted partly by his conglomerate-building ambitions, which had grown too large for his native Italy, and partly by his realisation that existing barriers could be surmounted, despite conventional wisdom. The coming opening of European frontiers was a spur to his timing rather than a prime cause of his action.

Similarly, the Nestlé-Suchard battle for Rowntree has at least as much to do with the steady progress of old-fashioned industrial economics in an increasingly mature, concentrated and global industry as with the threat of a possible "fortress Community" against the Swiss and other outsiders after 1992.

Suchard's April raid on the hapless UK confectionery maker, which stirred Nestlé into action, was merely the latest stage in its long-running construction of a global chocolate enterprise through a string of acquisitions.

Nor was 1982 more than a partial stimulus to what is so far Europe's merger of the decade: last summer's merger of Sweden's ASSA and Switzerland's Brown Boveri. Here the root causes were extreme over-capacity in the world's electrical engineering industry (the new partners have since done an American deal with Westinghouse), and the "buy or miss out" principle of keeping a potential competitor out of the clutches of a feared competitor - which could just as well have been American or Japanese as European.

In other words, for many European manufacturers 1982 is mainly a state of mind which is accelerating their reaction to a much more fundamental trend: the opening of markets around the world to the power of global scale (in research, development and manufacturing), and of geographic scope (in distribution) and the ability to cross-subsidise from market-to-market.

"1982 is not about European competitiveness; it is about global competitiveness for European companies," argues Gary Hamel of the London Business School. Purely European strategies to cope with it will be inadequate, he told a packed conference organised by The Economist and the Confederation of British Industry a few weeks ago.

All this poses awkward enough dilemmas for manufacturers which are agonising over whether to buy or lose out. For those unfortunate faced with whether to "buy or be bought", the predicament is downright acute.

Both types of company face a long list of questions. Should they join the rush to acquire companies in other European countries or confine themselves to defensive acquisitions at home? Are cross-border forays feasible, given the barriers to unfriendly take-

overs in most continental countries? Does the company have the experience to handle the difficult process of post-acquisition integration? Would "green-field" expansion or joint ventures be a viable alternative? Should it seek partners in its own country, elsewhere in Europe, or from the US and Japan?

In the present state of confusion over 1982, it is all too easy to forget that the right answers to these questions depend heavily on the characteristics of the industry and market segment in question, on the purpose of the proposed deal, and on the nature of each company. But some general watchwords do apply:

• However attractive acquisitions may seem, either as an expansion opportunity or as a defensive refuge, they are remarkably difficult to manage. "If you haven't already developed the capability to acquire and integrate, it may be too late," says Philippe Haspeslagh, an acquisitions specialist at Insead, the European business school.

• On the other hand, companies in many sectors of European manufacturing will have to move fast to find suitable bedfellows. "By 1992 all the good-looking girls on the dance-floor will have partners," says Gary Hamel of the London Business School.

• Acquiring local companies to build a "national champion" is either a waste of time, or a mere precursor to international takeovers or alliances. "Two drunks don't make a stable person," says Mr Hamel caustically about the question of internationally weak continental and British companies to club

together. "Defensiveness at home is not an adequate response," agrees his LES colleague John Stopford.

• The notion that takeovers are well-nigh impossible to make in many continental countries is belied by the facts. Hostile bids may be out of the question in several countries, but the list of friendly deals (mainly medium-sized) is growing rapidly. In March, for instance, Hillsdown Holdings, the fast-growing UK conglomerate, bought no fewer than three Dutch companies. The number of foreign takeovers in West Germany soared by over 50 per cent last year to 262. France overtook Britain in popularity among foreign acquirers, with 156 inward acquisitions.

Large deals may be more difficult to do: the recent \$28m purchase of France's Les Echos newspaper by Britain's Pearson (owner of the Financial Times) was delayed by government intervention, for example. But the priced Martell cognac company went to Seagram of Canada for the equivalent of \$225m in February with only a minimum of fuss.

The foundation of any company's European strategy, whether aggressive or defensive, should be an international analysis which identifies its "defensible strategic segments", says Martin Waldenstrom, head of the acquisitions practice of Booz, Allen & Hamilton, the management consultancy. Rowntree made a bad mistake, he argues, in assuming there were entry barriers between the chocolate bar business (Nestlé and Suchard's traditional strength) and the "countryside" business

of the Swiss company.

Therefore, for a few European compa-

nies in sectors ripe for concentration, a possible form of defence may be to attack: to pre-empt competitors by starting an acquisitions drive. But this is a dangerous game which requires deep pockets and great management expertise. It is certainly not an option for takeover novices.

In fragmented industries which lack major distribution barriers, acqui-

When the choice is buy or be bought



When the choice is buy or be bought

tions may be all but unnecessary - for the moment at least. Amstrad, the thriving British hi-fi and personal computer company, has built strong market positions in France and Spain in the past couple of years by a "green-field" approach of expansion through direct exports and local distributors. In more mature product areas, companies trying to follow the export route may have to redesign their products and retool their factories, says Professor John Stopford of the London Business School.

In between these extremes of fragmentation and global concentration lie a vast number of manufacturing companies whose European expansion options are extremely limited. In various branches of electrical engineering and electronic systems Britain's General Electric Company has found it impossible to acquire a continental company of any size: its main attempt to buy a minority stake in West Germany's AEG, founded on opposition from other German companies and the trade unions in 1985, AEG was sold to Daimler-Benz instead.

With the exception of small deals such as last year's \$50m purchase of a Dutch weighing machine company, which provided continental distribution for its Avon subsidiary, GEC has been thrown back on what it sees as very much a joint-hands solution: joint ventures. Earlier this year it tried to reinforce the international competitiveness of its US medical subsidiary, Picker, through an alliance with Philips of the Netherlands. But, like many of the other joint ventures which both GEC and Philips have tried to negotiate with various partners recently, it fell through because of valuation differences and incompatible management attitudes.

For companies in many other industries with high barriers against foreign acquisition, joint ventures may be the only way forward in Europe today," says one top executive from a large multinational. But whether one should look only for European partners is a moot point. To Mr Hamel of LES, this makes only limited sense. He also advocates deals with American and Japanese companies.

As Mr Hamel and his fellow researchers themselves warn, alliances promise many attractions, but they are fraught with practical problems. Apart from the difficulties of negotiating them in the first place, they are notoriously hard to manage.

In spite of their flaws, joint ventures can do more than serving industrial logic. They can also provide some deterrence to predators, especially when the terms give each side the option to buy out the other if either parent is raided. One criticism of Rowntree in its current predicament is that it should have looked more closely at Nestlé's proposal last year to establish several joint ventures and accept a 25 per cent shareholding by the Swiss company, an arrangement which might have protected it against other predators. Whatever Rowntree's suspicions might have been about Nestlé's long-term motives, the Swiss company is adamant that it had no intention of making a full bid until Suchard made its successful raid in April.

Several companies around the world have taken similar action, says Insead's Mr Haspeslagh. They range from several Wall Street firms which have accepted Japanese stakes, to Club Mediterranée, the French holiday village group, which has allowed Japan's Seibu department store chain to take a holding in connection with a local joint venture. "A long-term stake from an industrial investor tends to put you less at risk than one from a financial institution," he claims.

This may seem an unpromising choice when, as in the case of Rowntree, it amounts to accepting the loose embrace of one predator in order to escape the bearing of another. But for some of the companies which are having nightmares about global competition, 1982, and associated threats, it may be the only way out.

Proust and Powell

■ Another Bank Holiday weekend in London in May that defied its early promise and turned to rain seemed an appropriate time to finish Proust. The exercise had begun some two or three years before and had continued, on and off, in different places. At the end of the decade, the resulting increasing increase in the housing stock would probably have done little to dampen the price explosion. A more ambitious building programme than is now contemplated might have had greater impact, but arguably it would have been undesirable on environmental grounds.

The Government could certainly have used fiscal levers to influence the supply/demand imbalance. Mortgage interest relief could have been phased out entirely in the past nine years. Alternatively, the old schedule A tax on the imputed income from home ownership could have been reintroduced. More controversially, capital gains tax could have been applied to personal residence. Various taxes on the value of land have also been advocated and could have been introduced. It is regrettable that the Government has instead resolved to abolish local property taxes, a move that can only increase the relative desirability of housing as an investment.

But it would be foolish to pretend that fiscal changes - either now or in the past - would have had a significant impact. Direct credit controls are the most powerful weapon at the disposal of the authorities. Their use to break a dangerous speculative bubble would not be a betrayal of market principles. The difficulty is in deciding if or when to act. The authorities must hope that the present inflationary boom will ease of its own accord. This is possible: lenders are becoming more aware of the prudential risks and borrowers may decline yet heavier servicing burdens. But there is certainly no room for complacency.

Social chronicle

■ The second question is perhaps more of an academic game, or the kind that might be set for university entrance: Powell and Proust - contrast and compare. As to the former, there is the honest answer. What is certain, however, is that without Proust as base there could have been no Music of Time, no chronicle of English social life for much of this century as many of us have known it.

It may be that Proust was a

OBSERVER



We're dissident Jehovah's Witnesses, Comrade President."

only to haunt the rest of the work.

Change of sex

■ The composite who does not come off in Proust is Albertine, the author's mistress who lives with him; the boy who seems slightly odd, somewhat out of it, socially misplaced at school, then goes on to overshadow his contemporaries who can never forget their original image of the gaudiness of his schooldays, something to do with having had the wrong belt on his overcoat and worn squeaky boots.

Powell's Widmerpool, in fact, goes on to become a Labour MP and junior minister after the war, is created a life peer under the Tories in 1958, becomes something of a personality in the 1960s and is made Chancellor of a Jewish university in 1968 - the year of the student troubles. For someone so apparently unsatisfactory, he also had some good qualities - and proven - lesbianism to the point of becoming obessional. But perhaps it was my fault for thinking she was not worth the effort. It was only when I looked it up that I discovered that Albertine was not a necessary composite: she was a subplot for Alfred Agostinelli, Proust's chauffeur and secretary with whom he had the affair. Agostinelli was killed in an air-crash in 1914. All that puts a different perspective on the book.

Yet even on the lesbianism

Powell cannot resist paying brief homage to Proust. In The Music of Time the narrator, Nick Jenkins, more self-effacing than Proust, has a brief and moving affair with Jean Templer, but not without first wondering whether she has had a lesbian entangle-

ment with the society lady, Baby Wenthurst. The account of the Jenkins-Templer affair is one of the most memorable of two people together ever recorded.

La Pasionaria

■ Some of the characters seem to overlap. Rachel, the tart in Proust who becomes a successful actress, almost foreshadowed Gypsy Jones, the near-tart in Powell, once known as La Pasionaria of London Central, who becomes Lady Crayes, wife of the successful left-wing publisher whom even the mild Jenkins describes as having the "most loathsome oily voice in the whole of Bloomsbury."

And even Stringham, the sad hero in Powell, seems to be drawn somewhat from Proust's friend Robert Saint-Loup who is also killed in war yet continues to stride the book. Only the homosexuality in Proust is stronger.

Where one wonders about both writers is whether it is really true that some of the central characters became more depraved with time. The homoerotic scenes in Remembrance of Things Past, especially those involving Charlus, could scarcely have been imagined at the beginning. And almost all the characters in The Music of Time seem to become wilder as the end of sequence nears. Widmerpool dies not as the Chancellor of a university, but as some kind of mad prophet.

Gossip-writers

■ Because I read Powell mostly as the volumes appeared, I need to think that perhaps he did not understand the present as well as he understood the past. Then I wondered if he had only seemed to understand the past because some of his readers had not been around at the time. Looking back from the 1980s, however, it seems that Powell understood it all. I like to think that the same goes for Proust. They were the best gossip-writers of their times.

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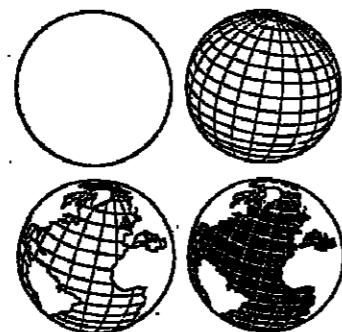
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WHEN UNESCO's New World Information Order withered and died a few years ago, few tears were shed. They should be flowing again now, however, for the cause of press freedom is under renewed assault, not from one source but from many.

It is hard to draw a line between countries as diverse as South Africa, Singapore, Nicaragua, Israel, Jordan, Kenya, the Soviet Union and even Britain, which comprise a non-exclusive list of nations in which press freedoms have been infringed recently (a comprehensive survey, *Information, Freedom and Censorship*, just published by Longman, lists the rest). There cannot be any unholly conspiracy between them. But the common thread remains not just the age-old determination on the part of officialdom to control and influence what appears in the respective domestic media but also what the international press discloses. It is in this second area that new concerns apply.

The two are obviously connected. A prime source for every foreign correspondent is the local media; this applies as much in Washington, where small foreign bureaux cannot compete with the reporting strength of the *Washington Post*, the *New York Times* and so on, as it does in Moscow today, where news is made through the columns of *Pravda* and other Soviet publications.

The good foreign correspondent



FOREIGN AFFAIRS

should not merely sift and report what is in the indigenous media. It is much more important to be able to read between its lines. If, however, the domestic source is muzzled, then the work of the foreign correspondent becomes that much more difficult, though certainly not impossible.

Two recent examples demonstrate this in South Africa, a principal purpose of the censorship in effect over the last two years has been quite simply to remove the reporting of unrest in the townships from foreign television screens. This has been achieved by circumscribing a prime source, the black and white domestic media, and by censoring the foreign press, both formally and more subtly, by encouraging what amounts to

No news can also be bad news

Jurek Martin looks at the worldwide discouragement of press freedom

self-censorship.

In the short term, this approach has had some success. At a conference on press freedom in South Africa held in London earlier this year, US television executives conceded that they were covering South Africa less fully than in the past and believed that the decline in public protest in the US against the South African regime could be ascribed to that fact.

Similarly, although domestic press has always been conspicuously free and vigorous, was also much exercised by reporting, in the US in particular, of unrest in the Occupied Territories. Its response has mirrored that of South Africa and has included closure of dissident publications and suspending the credentials of two American reporters. It has been less successful in putting a lid on coverage, in good measure because the Israeli press fought hard against control. Across the river, Jordan, hitherto relatively relaxed towards domestic and foreign reporting, has also cracked down on both.

South Africa and Israel are not alone in the belief that controlling what appears on foreign television, and, to a lesser extent, in the press, helps determine policy. In so doing they subscribe to the view, long fashionable in right-wing circles, that the American media "lost" the Vietnam war because television coverage in the US showed that American forces were not winning it. This is surely a gross simplification. The war was lost not in the newsrooms and salons of Washington but in the paddy fields and jungles of Vietnam. But it is easy to be wise after the event.

There are, of course, other ways of influencing or controlling the media. The pattern of reporting from war zones or from difficult-to-reach areas is very much dictated by access, control over which varies. Depending on the state of the war, both Iran and Iraq routinely invite the foreign media to view evidence of their latest triumphs or of atrocities committed by the other side. So did the Sandinistas and Contras in Nicaragua.

The relatively high reputation enjoyed by Mr Jonas Savimbi of UNITA in the US owes a lot to some skilfully handled press trips, a fact which, belatedly, the Angolan regime has recognised. So, in its conflict with Renamo, has the regime in Mozambique. The best information coming out of Ethiopia is provided not by the government in Addis Ababa, but courtesy of the Eritrean Liberation Front.

The technique is in essence no different from furnishing motoring journalists with free cars and travel writers with free trips. The task for the responsible media is to strike the right balance between the need to inform objectively and a hunger for information whatever the source. This balance can be fairly struck, though it is hard to make the case that it is in every instance.

Certainly the Government of Singapore is one which remains sceptical on this score, to the point that it really does appear to be breaking new ground in its running confrontation with the foreign press. It has amended its Newspapers and Printing Presses Act of 1974 to empower the relevant government minister to take action if he finds that a foreign publication is "engaging in the domestic politics of Singapore." Further, the Singapore Government has agreed, and its courts have so far agreed, that the minister has great powers of discretion over what constitutes interference.

Mr Lee Kuan Yew, the Prime Minister, doubtless has his own good reasons for taking the position he has. His attitude, though, is indelibly reminiscent of Ronald Reagan's famous slogan when he was fighting against the ratification of the Panama Canal treaties a decade ago: "We built it, we paid for it, it's ours." In other words, the message to the foreign press is that if you want to work in my territory you play by my rules.

To an extent, there is nothing new in this. Countries have thrown out foreign correspondents for lots of rea-

sions, including espionage and other breaches of domestic laws, and it is impossible to maintain that in each and every case the journalist was without sin. What does appear to be different is that Singapore, along with perhaps, neighbouring Malaysia, is effectively legalising its protective policies and applying them to the foreign media.

In Britain, formal and informal restrictions - the Official Secrets Act, the law of libel, soon Sir William Rees-Mogg - do weigh mightily on foreign reporters resident here. Even the heavy hand of South Africa's officialism gives the foreign correspondent a degree of licence to determine whether or not a particular story does in fact break the censorship code.

This probably does deter some coverage in places like South Africa, but in practice, if not in principle, it is better to have half a loaf than none at all. Whatever the fine distinctions, in their respective ways South Africa, Singapore and too many other nations of contrasting political stripes seem to have concluded that it is better to have no coverage than that which is critical or unfavourable. That, in sum, is what the Unesco bureaucrats were after, no matter how the notion was dressed up. The Western press is not perfect by a long chalk, but it has to fight for its rights to do the best it can.

British shoemakers feel the pinch

THE RISING pound is to blame. The British shoe industry, which like so many other areas of manufacturing has spent recent years recovering from the slump of the early 1980s, is now threatened by another round of recession.

Since autumn last year, as sterling has strengthened, Britain's footwear imports have soared. As a result British shoe manufacturers have lost share in their home market and have been forced to resort to cost cutting measures like short-time working and redundancies.

So far the industry has been sheltered from the full impact of an uncompetitive currency, chiefly because of the length of time it takes for its retail customers to react to changes in exchange rates. But as the shoemakers begin production for the autumn season, they are now fully exposed to the adverse economic climate.

Imports first surfaced as a problem for Britain's shoe producers in the 1950s. The influx of shoes from abroad - initially from Italy and Spain, latterly from the Far East and South America - accelerated through the 1960s and 1970s.

In the early 1980s the industry reached a nadir when the import problem was compounded by a decline in consumer spending and the demise of export markets. Factories closed and thousands of footwear workers in the industry's traditional heartlands of Lancashire and the East Midlands lost their jobs.

From Mr Gunkatsu Kano.
Sir, I read with great interest the views expressed by Jurek Martin ("Form is no substitute for substance," May 24). My article, as an expert on Japan of the first order, has for long been held in high regard in Japan. However, as there are parts in his article with which it is difficult for us to agree, I would like to represent Japanese Embassy views on the significance of Prime Minister Takeshita's recent visit to this country.

The objectives of Prime Minister Takeshita's recent visit to Europe, including the UK, were based on the need to strengthen substantially Japanese-European co-operation, opening up a new era in Japanese-European relations, and exploring ways in which Japan might contribute to the world. We were convinced that as a result of the substantial talks Mr Takeshita had with Prime Minister Thatcher and other European leaders, there emerged a definite response towards the fulfilment of this aim.

At the Japan-Britain summit talks, the two Prime Ministers had full discussions on East-West relations (in particular the USSR under Mr Gorbachev), the situation in the Middle East, and in the Persian Gulf; various problems in Asia, and the Toronto Summit. Further, they had a frank exchange of views regarding bilateral relations, such as

The only real test is to make the new medicine available*

the extent to which tests can accurately predict the results of using a new medicine in clinical practice, even after clinical trials involving several thousand patients, and extending over three to five years. The only real test is to make the new medicine available.

To seek to limit the promotion of the new medicine, as Professor

Human has suggested, has two effects. First, any adverse effects are slower to appear and more difficult to identify if clinical use builds slowly. Second, since patent protection for new medicines is already seriously eroded to only eight years or so in many cases, to limit promotion would mean that innovators would have even less time to benefit from their inventions.

Financial inducement may be more effective than repeated exhortations

From Mr Alan Bartlett.
Sir, Tax relief for individuals paying for their own training, or the Voucher alternative proposed in your second leader of May 20, might make a marginal contribution, at best, towards raising the level of training activities in the UK. At worst it could be a distraction from a fundamental problem, the tackling of which has not been conspicuously successful.

Government-backed training initiatives are numerous and fragmented, inevitably leading to some waste of resources. They mostly deal in a highly prescriptive manner - with the unemployed (thankfully a diminishing minority). They are almost all concerned with the supply side of training. They have produced creditable results, but have not been able to do much about what really matters: the stimula-

tion of a massive demand by employers for the training and retraining of their existing employees.

Most attempts to increase demand have been by exhortation, usually quoting international and other comparisons. This exhortation is typically directed by Government officials of national organisations and various well-meaning large employers, mostly based in London, at smaller employers elsewhere.

The reasons for exhortation are good ones, but its repeated use has not succeeded in transforming a deep-rooted apathy or, in some cases, antipathy on the part of many employers and individuals alike, towards education and training.

If the claim that attitudes are modified by changes in behaviour and rarely by direct appeals is

correct, then the fundamental problem is how to induce the required changes in behaviour. This is much more difficult than devising new initiatives or forms of exhortation, as I readily admit.

None the less, one inescapable factor is that financial inducements can often change behaviour, suggesting that a great deal more consideration needs to be given to tax or other financial incentives for appropriate employers. For example, you rightly pointed out that investment in training a worker is inhibited by the ability of that asset, so enhanced, to walk out of the door.

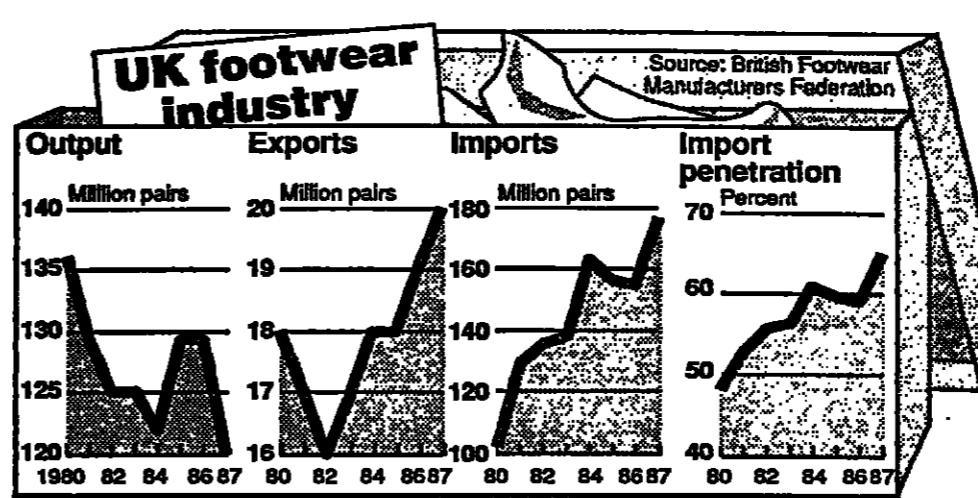
Perhaps some scheme of compensation for the lost residual value of that investment could be introduced? That is just one possibility. Some of the necessary money might come from rationalising existing initiatives. How-

ever, to demur because of likely Treasury objections to anything involving tax concessions would be premature defeatist.

You wrote of understandable objections to special reliefs for "worthy" activities. If we could only devise a scheme that really stimulated demand, then it would be far, far more than a "worthy" activity.

The Treasury may control the nation's purse-strings, but if we do not find ways and means soon of lifting training activities to an internationally competitive level, then some time after 1992 it may find that the purse is rapidly emptied.

Alan Bartlett,
British Chambers of Commerce,
Sovereign House,
22a Shaftesbury Avenue, WC2



Up to now, apart from the length of retail lead times, the industry has been to cut costs. The most vulnerable companies have been the small, family businesses which make the cheap women's shoes that are most exposed to imports.

The larger groups have suffered too. Two of Clark's women's Court shoe factories - with 1,000 employees - have been on short time working since the start of the year. Clark has also introduced "Project Thrift", a programme designed to eradicate unnecessary expenditure throughout the group.

Some companies - chiefly the Marks and Spencer suppliers, which can rely on its "Buy British" policy - have succeeded in sustaining output but they too have seen profitability suffer.

The FII Group, one of the larger producers, has evaded short time working but has been unable to increase prices during a year in which labour costs - and overall inflation - have risen by 4 per cent and raw material prices have soared. The trend towards more complex, and increasingly labour intensive, styles of shoes has also imposed pressure on margins.

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should benefit the bigger British companies with the necessary capital to invest in new technology.

Many of the larger footwear companies have already invested heavily and can cite impressive improvements in productivity. Lambert Howarth has halved the labour input to the "lasting" or assembly of the shoe, where automation is most advanced. The FII Group's factory in South Wales has boosted productivity by 40 per cent in five years.

Yet the British shoe industry still lags behind its European competitors. The level of output per employee rose by 15 per cent in Britain between 1980 and 1985, according to SATRA, the footwear technology centre, compared with 18 per cent for France and 23 per cent in Italy.

Moreover there is a very real risk that, in its present depressed state, the industry will cut back on investment. So far there is no sign of immediate cuts. Clark is forging ahead with its new factory and FII is re-equipping its Lotus plants.

Yet most manufacturers are aware that the economic climate - strengthening sterling and increasing imports - is casting a cloud over investment. And all are painfully aware that without investment there is no future for the British shoe industry.

Alice Rawsthorn

Letters to the Editor

Japan's relationship with Europe

the reform of Japan's liquor laws, the issue of membership of the Tokyo stock exchange, and Anglo-Japanese industrial co-operation.

It was of great significance to both Japan and Britain that the two leaders deepened their respective understanding of each other's position, and that a relationship of personal trust grew up between them. It is of great significance for the West as a whole that the two leaders will tackle Anglo-Japanese relations and various international issues with their personal relationship as a foundation. It is our understanding that the British side also greatly valued the talks.

Furthermore, Prime Minister Takeshita, in his Mansion House speech in London, explained the concept of international co-operation Japan should have in order to contribute even more positively to the world. Furthermore, on the understanding that cultural exchange is of fundamental significance, Mr Takeshita announced as concrete pro-

posals Japanese-European cultural exchange programmes which would serve to add further depth and breadth to Japanese-European relations and promote balanced mutual understanding.

Japan is tackling swiftly, energetically and in concrete terms this concept of international co-operation. Prime Minister Takeshita set up his own high-level consultative committee immediately after his return to Japan as a step towards the implementation of his concept. He intends soon to adopt concrete policies with regard to the other two pillars of his concept.

As regards the expansion and strengthening of Japan's ODA, this is a policy that the Japanese government has adopted in the past, as can be seen in the three mid-term targets. The Takeshita cabinet has announced its intention of carrying out an even greater expansion of its ODA, and improving it both qualitatively and quantitatively.

The Japanese Government has decided to develop further Anglo-Japanese and Japanese-European relations in all fields, not only economic but also political and cultural. We are confident that Prime Minister Takeshita's recent visit to the UK conveyed with clarity his intention to strengthen Japanese-European relations.

Gunkatsu Kano,

Counsellor, Embassy of Japan,

46 Grosvenor Street, W1

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SECTION II – COMPANIES AND MARKETS

FINANCIAL TIMES

Tuesday May 31 1988

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INTERNATIONAL BONDS

Trax battle to continue in AIBD arena

BY DOMINIQUE JACKSON IN LONDON

THE EUROBOND market may be hoping for a relatively quiet time this week, in the wake of last week's launch of new issues and with several dealers away to Dallas, Texas, for the Association of International Bond Dealers' 26th annual general meeting and conference.

However, their absence may not be as conspicuous this year as it has been in previous years. About 1,200 members will be attending the Texas meeting, fewer than the number at Oslo last year and little more than half the number that made it to Singapore in 1986.

Since then, market conditions have changed radically and this year few houses have been able to justify the expense of sending large numbers to what has always been more of a social than a business event.

The market certainly presents a markedly changed face this year. In 1987, for the first time, several dealers had severe liquidity problems and new issue volumes saw its first major downturn

since 1980.

Investor concerns about the depth of the market and uncertainty on stock and currency markets both slowed activity considerably in the latter half of the year.

Thus, although the conference has traditionally been an opportunity for the players of what is essentially a telephone market to meet face-to-face, this year may see some more serious and searching debate with an even more robust state of the market post-October crash high on both the official and informal agenda.

The subject which seems set to be introduced for a pilot phase later this year, is too expensive and duplicate services they can provide by improving the computerised trade matching mechanism which they brought in last September.

However, the AIBD remains committed to Trax, which it believes played a part in the decision of the Securities and Investment Board to designate the Eurobond market as an overseas

investment exchange, thus exempting it from important parts of the UK's new securities laws.

The two sides remain at loggerheads.

The AIBD's Committee of Regional Representatives recently urged both the AIBD and the clearers to work towards effecting a closer link between Trax and the clearing system, known as ACE.

However, the clearing houses have so far refused to co-operate and have been lobbying hard recently in the market against such link.

Lobbying seems set to continue in Dallas but AIBD officials said that they would also be on the offensive. "1987 – Crash or Cure" is the subject of a high-level panel discussion.

The radical drop in volumes since the October stock market crash has obliged most AIBD member houses to review the set-up of their organisations and their secondary bond market activities.

Some houses are being forced out of business as competition heats up and margins fall.

The shake-out is by no means over, as the loss of 22 jobs at Security Pacific Hoare Govett last week would seem to indicate, and the mood in the market remains nervous.

How honest most houses will be in requiring the measures they have already taken to slim down operations is a moot point.

The Eurobond redundancies market since the crash has been a difficult sector to track with few houses prepared to let the competition see quite how badly they have been hit.

However, although most member houses will be endeavouring to put on a brave show, it seems that few feel confident enough in Dallas to invest huge amounts in the lavish parties and receptions of yesterday.

The market's more weighty preoccupations in 1988 seem set to replace the social whirl of previous meetings.

EUROMOTES AND CREDITS

First sign of shift in Japanese bank strategy

BY STEPHEN FIDLER IN LONDON

MUCH HAS been made by international bankers of a likely shift in strategy by Japanese banks because of international standards of capital adequacy.

Tougher capital requirements, if suggested, would lead Japanese banks to move away from old policies of building balance sheets towards an approach which focused on profitability.

It seems this shift is already having an effect.

At least that is what is suggested by the Japanese banks' tendency to the general syndication of a £400m credit for four agricultural lending subsidiaries of a well-known Italian bank.

According to southern European bankers, this has been a business in which Japanese banks have played a prominent part.

The assumption that Japanese banks could be "stuffed" with such loans has been behind some very aggressive pricing in the past.

Perhaps not any more. Apart from Bank of Tokyo and Sumitomo Bank, which are in the seven-enbank lead underwriting group, the London bank subsidiaries of two securities firms are the only other Japanese representation so far among the lenders.

The 10-year credit, with an average life of 5½ years, carries a margin of 15 basis points for the first five years and 18½ basis points for the rest, but clearly this does not provide a sufficient return for most Japanese banks.

The Japanese banks, senior bankers from Tokyo report, are also belatedly developing their

abilities to distribute loans. US and other banks have long sold on their assets to others, including the Japanese banks themselves.

Now the Japanese banks are seeking distribution in their own home market among institutions with which they have had long-standing relationships but which, of course, are not subject to the same capital requirements.

Takeovers were again a talking point last week. Union Bank of Switzerland was said to be raising a £1.75m credit for Schindler, the Swiss chocolate maker bidding for Rowntrees, with Swiss Bank Corporation also underwriting part of the deal.

In the UK, Chemical Bank is arranging debt finance for a proposed management buyout of the

British paper interests of Reed International.

British Airways' \$2bn financing, in support of its purchase of Boeing 767-300s, completed its general syndication last week, and is expected to be signed in August.

National Westminster, Chemical Bank and Mitsubishi led the deal, which is said to have a final maturity of 23 years.

S.G. Warburg is raising £150m on behalf of Confederation Mortgage Services (UK), a wholly-owned subsidiary of Confederation Life Insurance of Canada.

It is a conventional five-year credit which will be substantially drawn. It carries a margin over London interbank offered rates of 45 basis points, and a commitment commission of 12½ basis

points is payable if utilisation falls below 80 per cent.

The minimum average annual utilisation is guaranteed at 50 per cent.

Spreads are wider than on conventional corporate credits, but banks demand extra rewards when there are no perceived relationship benefits.

UK Mortgage Securities, with a mortgage portfolio from the Cannon Lincoln Group subsidiary of the Lincoln National Group of the US, has established a £150m facility arranged by Bank of Montreal Capital Markets.

Manufacturers Hanover is syndicating a \$53m five-year financing, to be converted into Swiss francs, for F.L. Smith, the Danish builder of cement plants. It carries a 30 basis point margin.

Daimler defeated on plan for Dornier

By Andrew Fisher in Frankfurt

DAIMLER-BENZ, the diversified West German motor group, has had to admit defeat, at least temporarily, in its plan for a DM300m (\$174m) capital increase at its Dornier aerospace subsidiary after failing to reach agreement with minority family shareholders.

At the same time, it confirmed yesterday that it had been talking with the Federal Government and the state of Bavaria about its role in the aerospace sector. It declined to say whether this concerned a possible stake in Messerschmitt-Bölkow-Blohm or to confirm reports that the Government had offered to take over MBB's risks in the Airbus programme to persuade Daimler to buy into the company.

Mr Edward Reuter, the chairman of Daimler, has stressed that the European aerospace industry needs to be reorganised so as to be able to compete with the US. But he said earlier this month that a restructuring in Germany need not necessarily mean Daimler taking a stake in MBB.

At present, Daimler's only aerospace interest is Dornier. The group will try to reverse its setback at the hands of the Dornier family members over the capital injection at the end of June, when a further shareholders' meeting will be held.

Daimler, which owns 55.5 per cent of Dornier, wants to enlarge the company's capital to help finance the DM700m of development costs associated with the Do328 commuter and regional aircraft. Under the capital increase, Daimler would put up nearly DM400m in the steel sector and a lower contribution from its banks.

Group net profits fell from L387m in 1986, the first such surplus for a decade, to L190m.

At last week's meeting, the shareholders authorised the continuation of the Do328 programme.

Nissan profits rise sharply on back of cost-cutting drive

By STEFAN WAGSTYL IN TOKYO

NISSAN, the second largest Japanese manufacturer of cars, yesterday reported a four-fold recovery in consolidated pre-tax profits to Y90.9bn (\$727m) for the year to March 1988, thanks mainly to a fierce cost-cutting drive.

Recovering from a year in which it suffered its first operating loss as a public company, Nissan also gained from increased sales of high-margin luxury models and a jump in profits from financial investments, or Zaitech.

However, group sales dipped 0.7 per cent to Y4.244bn, a measure

of Nissan's failure to boost domestic sales sufficiently to offset a fall in exports hit by the strength of the yen. Domestic vehicle sales rose by 18.5 per cent to Y1.510bn, while exports from Japan fell by 17.7 per cent to Y1.223bn.

The rise in domestic turnover reflects the success of newly-launched luxury models, notably the Cima, which is to be introduced in the US this year. But in volume terms, Nissan lost market share: its domestic sales rose 5.8 per cent to 1.06m vehicles, compared with a 9 per cent increase in the market as a whole.

For the current year, Nissan forecasts that vehicle output within Japan will be barely

unchanged at 2.2m units but will rise by 7 per cent to 550,000 in overseas factories, including the plant at Washington, in North-East England.

Mr Naofumi Uchiyama, a Nissan director, said the company cut costs last year by Y130bn, after a Y200bn reduction in the previous year. About Y90bn of last year's improvement came from lower costs of materials and parts from suppliers and the rest from streamlining production.

Nissan shed about 1,500 of its 53,000 workers.

In addition, the company invested heavily in supporting dealers with staff and with funds.

This cost Y40bn, double the previous year's figure, and was partly accounted for by an extraordinary charge. As a result, the increase in consolidated net income of 217 per cent to Y64.5bn was less than the increase at the pre-tax and pre-extraordinary items level. Earnings per share were Y28, against Y22.

For the parent company alone, Nissan reported profits of Y137bn, up 15.6 per cent, on sales of Y3.418bn, 0.3 per cent lower.

Net income, hit by extraordinary charges, was down 17.2 per cent to Y38.6bn.

For the current year, Nissan forecasts unconsolidated profits of Y140bn pre-tax and Y60bn net on sales of Y3.500bn.

Iri group remains in black

By JOHN WYLES IN ROME

ITALY'S BIG industrial and financial holding group, Iri, recorded its second consecutively profitable year in 1987, despite losing more than L1.400bn in the steel sector and a lower contribution from its banks.

In line with the Italian banking sector's general decline in profits, Iri's three banks contributed lower net earnings of L740bn, compared with L1.040bn in 1986.

In contrast, losses on industrial activities fell from L558bn to L127bn, before special payments of L234bn.

This announcement appears as a matter of record only.

MAY 1988

U.S. \$260,000,000

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INTERNATIONAL CAPITAL MARKETS

US MONEY AND CREDIT

Discount rate speculation grows as Fed tightens

SLOWLY AND quietly last week, the US Federal Reserve went into the money markets to restrict the supply of credit and get a grip on a US economy which gives every sign of wanting to go its own way.

This is the third effort by the central bank to tighten monetary conditions and may be, in the belief of Salomon Brothers, "the boldest move yet in the Fed's turn toward restraint." The rate for Federal Funds, which are overnight loans between banks, rose from its range of 7 to 7½ per cent after the last Fed tightening to 7½ per cent at one point last Thursday. This rate is the highest since the run-up in interest rates which precipitated the stock market crash in October.

The Fed's action brought some slowdown to the credit markets, which have been increasingly ratified by the strength of the US economy and the danger that inflation will soon undermine fixed-income investment. Money

market rates moved up with Fed Funds but longer-term interest rates actually turned a bit lower: the 30-year Treasury issue 5% per cent of 2018 rose ½ point in price to yield 9.38 per cent. In effect, long-term bonds gave up a bit of their inflationary premium in response to the Fed's action while other markets - the dollar firms and gold prices fell - also gained approval.

The justification for the Fed's latest move was yet more evidence of a robust economy. With the help of booming exports, the US economy, as expressed in gross national product, grew by 3.9 per cent in the first quarter of this year. This was far higher than the 2.3 per cent increase originally reported and way beyond any market expectation.

Credit markets reacted badly. Because of their obsession with the strength of the economy, the markets no longer draw any comfort from the whittling down of the trade deficit through

surge in US exports. For the markets, exports may well have risen 22 per cent in the first quarter, but consumer spending also rose by 4.3 per cent, and that is the trouble. The credit markets say that, unless there is a big slowdown in consumer spending, the strength of export demand and capital spending will just bring inflation.

The market has been hoping for a tightening at least since the meeting of the Fed's Open Market Committee on May 17. But markets did not become overnight loan between banks, until last week. On Friday, the Fed made a couple of two-day matched sale/purchase agreements enough to push the funds rate up to 7½ per cent on the day of the GNP figures. The rate has since slipped back into what the market believes is a band of 7% per cent to 7½ per cent.

Whether the Fed will raise its discount rate is still open to ques-

tion. Some people in the market spent the Memorial Day weekend with exactly this on their minds. But the general feeling seems to be that the Fed did not enjoy the grumbling that its last discount rate increase set off the crash and will avoid such dramatic initiation.

But money-market operations should still leave ample scope for pushing up interest rates to dampen economic growth should the signals from the economy remain strong. This Friday's unemployment report will be just such a signal. It is significant says Mr Philip Braverman of Irving Securities, "that the Fed chose to firm now, instead of waiting until the employment report next Friday. This suggests that if the state of economic data reported next month continues strong, the Fed will tighten further." Mr Braverman believes that this may mean that market yields will move higher, possibly

UK GIILS

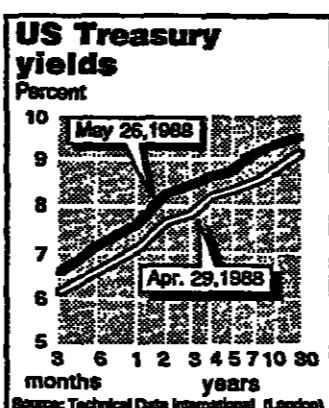
Sterling holds key to future direction

THESE ARE two interpretations commands general assent. of the behaviour of the gilt-edged. The pound's strength against securities market over the past the D-Mark after Friday's release week is either demonstrating of another terrible set of trade remarkable stability in the face figures was demonstration of enough, if it were needed, that of adversity or it is going nowhere.

Like most things in life, the true state of affairs is probably a mixture of both. But to justify the former proposition one has to revert to negative reasons - principally the stock shortage argument - while the latter proposition seems to be borne out by anecdotal and technical evidence.

Investors will buy gilts if they are issued by the Bank of England but there is little willingness to bid them off each other. They made the down payment on the Bank's behalf would bring in a recession, are now trying to precipitate one themselves. The credit markets at present really do believe that US consumer demand must be choked off and are reaching for the level of interest rates to do the job. "The most likely culmination of the upturn in yields will be a recession some time next year, brought about by yields in the 10 per cent to 11 per cent range," Mr Braverman writes.

to above 9.6 per cent at the long end.



For investors, such yields are beginning to hold a certain promise. US credit markets, having long ago given up hope that the stock market crash would bring in a recession, are now trying to precipitate one themselves. The credit markets at present really do believe that US consumer demand must be choked off and are reaching for the level of interest rates to do the job. "The most likely culmination of the upturn in yields will be a recession some time next year, brought about by yields in the 10 per cent to 11 per cent range," Mr Braverman writes.

After-tax profits at the bank rose by 22 per cent in the first quarter of 1988 over the same period last year to \$275.5m, for a return on equity of 11.4 per cent. The pre-tax operating profit of \$71.9m showed an even steeper jump of 63.4 per cent.

Mr Whitely said: "We have improved the terms," he said. "After-tax profits at the bank itself, the notes will go on sale in four weeks time.

A bank official said that the funds would be used for the financing of capital equipment imports in line with strict Bank of Israel directives on foreign borrowing. "It is a very logical move, which will enable us to increase the amount of credit we can provide for this purpose," and

Andrew Whitely

James Buchanan

	US MONEY MARKET RATES (%)				
	Last Friday	1 week ago	4 wks ago	12 months ago	High
Fed Funds (weekly average)	7.27	7.13	6.93	7.78	8.27
3-month Treasury Bills	6.82	6.65	6.45	7.37	8.02
6-month Treasury Bills	6.84	6.59	6.35	7.65	8.41
Three-month CDs	7.50	7.32	7.10	8.28	8.75
90-day Commercial Paper	7.45	7.28	6.95	8.05	8.67
30-day Commercial Paper	7.42	7.28	6.95	8.05	8.47

	US BOND PRICES AND YIELDS (%)				
	Last Fri.	Change in pt.	Yield	1 week ago	4 wk. ago
Seven-year Treasury	94.5	-1/2	9.05	9.02	8.67
20-year Treasury	93.4	+1/2	9.40	9.45	9.24
30-year Treasury	92.9	+1/2	10.15	10.15	9.81
Corporate Bonds	94.0	+1/2	10.25	10.25	9.81
New "AA" Long maturity	NA	NA	10.50	10.50	10.25
New "AAA" Long Industrial	NA	NA	10.38	10.38	10.13

Source: Salomon Bros (estimated). Money supply: As of the week ended May 25, M1 fell by \$1.5bn to \$768.2bn.

	NRI TOKYO BOND INDEX				
	PERFORMANCE INDEX				
	Average	26/5/88	Last Fri.	12 weeks ago	24 weeks ago
December 1983 = 100					
Overall	143.79	4.49	143.68	142.76	139.32
Government Bonds	144.45	4.19	144.31	143.50	139.12
Corporate Bonds	146.36	4.87	146.31	145.70	142.12
Bond Futures	137.87	4.31	137.74	136.95	135.91
Corporate Bonds	142.44	5.23	142.34	142.41	138.72
Yen-denom. Foreign Bonds	144.64	6.48	144.45	142.41	138.72
Government 10-year	-	4.97	5.04	4.88	5.16

Source: Nomura Research Institute. ↑ Estimated per yield



McDonald's Corporation

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UK COMPANY NEWS

Nestlé expected to increase Rowntree offer

BY DAVID WALLER

THE three-cornered battle over the future of Rowntree enters a crucial phase this week with all eyes focussed on Nestlé, the Swiss foods group which holds 16 per cent of the York-based chocolate company's shares.

Nestlé is widely expected to increase its original £11m cash bid to a level enough to frustrate the ambitions of Jacobs Suchard, its arch rival in European chocolate and coffee markets which launched its own £1.32bn bid last Thursday.

Quite when Nestlé will bid is a matter of much speculation, but it is likely to be on or before next Monday, the first closing date for its original offer. Before then, Nestlé cannot increase its holding to more than 28.9 per cent.

Of equal interest is the price Nestlé will be prepared to pay. It would hope to dash Suchard's chances of success with one

"knock-out" blow, but would not wish to pay too generously.

Rowntree's shares surged to close at £10.29 last week, 75p above Suchard's offer and 135p above Nestlé's original 80p offer which valued Rowntree at 3½ times its book value at the end of last year.

At Friday's price, the shares stand on a multiple of over 20 times current year earnings, based on pre-tax profits of £18m contained in Rowntree's defence document.

Both the Swiss companies would like to win the recommendation of the Rowntree board, but are unlikely to press for talks in the belief that their earlier approaches leave it up to Rowntree to contact them.

See Page 20

AG Stanley forecasts doubling of profits

By Martin Dickson

AG Stanley, the Fuds and Deco 3 DIY chain facing a £11.1m bid from Ward White, is forecasting a doubling of pre-tax profits and a 50 per cent increase in dividends for 1988.

In a defence document issued at the weekend, the company forecast that pre-tax profits would be not less than £10.75m, compared to £5.28m last year, while total dividends for 1988 would be £5.825m.

But the forecast drew immediate fire from Mr Philip Birch, chairman of Ward White, who said it was not clear what tax charge the company was expecting to pay, nor how much of its profits came from manufacturing or retailing.

Stanley said the forecast profits did not include any contribution from asset disposals and the figures were "an impressive first indication of what the newly formed group of three chain stores can do."

The dividend would be covered approximately three times by the forecast level of 1988 profits and Stanley said it could confirm to Ward White that it could meet its tax, dividend, borrowings and capital expenditure commitments while progressively reducing gearing.

Jones Group acquisition

The Jones Group, manufacturing, shipping, distribution and engineering concern, has acquired Hawker Siddeley Water Engineering from Hawker Siddeley Group for £2.6m (£2.18m) cash.

HSE operates mainly in the waste water treatment field and it is planned to expand significantly its operations in the water treatment and industrial areas. In 1987 it achieved pre-tax profits of £5.75m, 900m turnover of £8.6m. At the year-end its net tangible assets were £200,000.

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NOTICE OF ANNUAL GENERAL MEETING AND OF EXTRAORDINARY GENERAL MEETING OF SHAREHOLDERS

The Annual General Meeting and an Extraordinary General Meeting of Shareholders of Mercury Selected Trust will be held at its registered office at 10, boulevard Roosevelt, Luxembourg, at 11 a.m. and 11.10 a.m. respectively on 15th June, 1988, for the purpose of considering and voting upon the following matters:

- Agenda of the Annual General Meeting of Shareholders
- 1. To accept the Directors' and Auditors' reports and to approve the financial statements for the year ended 31 December, 1987.
- 2. To declare such dividends for the year ended 31 December, 1987 as recommended by the Board in accordance with the dividend policy of the Company and to fix their date of payment.
- 3. To discharge the Directors and the Auditors from their responsibilities for all actions taken within their mandates during the year 1987.
- 4. To elect Mr. Daniel Harding as a Director of the Company.
- 5. To elect Mr. Leon Levy as a Director of the Company.
- 6. To decide on any other business which may properly come before the Meeting.
- Agenda of the Extraordinary General Meeting of Shareholders
- 7. To resolve that the Articles of Association be amended as follows:

(a) that the reference in Article 11(1) to the law of 25th August, 1983 be amended to refer to the law of 30th March, 1988;

(b) that Article 12 be amended to read as follows:

"In these Articles references to the current offer or bid price of a Share of any class and type mean the offer or bid price for a Share of that class and type determined pursuant to Article 14 hereof in respect of the relevant Dealing Day (determined as respectively provided in Articles 7 and 15); PROVIDED THAT if more than one such determination is made in respect of such Dealing Day, that made as at the latest time shall, unless the Directors decide otherwise, apply."

(c) that Article 4 be completed by the following additional sub-sections:

"(3) The Company may for the purposes of making and realising Investments effect transactions on stock exchanges and organised markets which operate regularly and are recognised and open to the public in member countries of the O.E.C.D., member countries of the European Community ("Member States"), Brazil, Hong Kong, Malaysia, Mexico, Philippines, Singapore, South Korea, Taiwan and Thailand.

(4) The Company may, if the Directors so determine, and subject to the Law, invest 35 per cent. or more of its assets in transferable securities issued or guaranteed by any Member State, any local authority of any Member State, any member country of the O.E.C.D. or any public international body of which at least one Member State is a member."

(d) that Article 5 be amended to read as follows:

"The Company is established for an unlimited period, but may be dissolved by an Extraordinary Resolution of the shareholders adopted in conformity with the provisions of the Law."

(e) that Article 6(7) (b) be amended to read as follows:

"(b) determine the Dealing Day on which redemption of, or conversion of or into, Shares of that class may first be effected pursuant to Articles 15 and 16."

(f) that Article 13(6) (c) be amended to read as follows:

"The Directors shall not be required to determine bid and offer prices for the relevant class in respect of any day which is not a Dealing Day as so construed."

(g) that Article 14(1) be amended to read as follows:

"(1) At least once in respect of each Dealing Day (and more often if the Directors, in their absolute discretion, determine) bid and offer prices for each class of Share (subject to Article 13(8) and unless determined by a resolution of the class) which is surrendered pursuant to Article 17), to be determined by the Directors separately by reference to the Fund relating to that class of Shares. A valuation made in respect of any Dealing Day shall be affected as at such time on the immediately preceding Business Day (or, if it is, in the opinion of the Directors in the interests of the Company, the holders of Shares of that Fund may determine, on the Dealing Day itself or on the next succeeding Business Day) as the Directors may, in their absolute discretion, select as being practical and convenient, and so that the Directors may, in their absolute discretion, select:

(a) different times in respect of Shares of different classes; and

(b) in respect of any Dealing Day a different time or times from those selected in respect of any other Dealing Day."

(h) that Article 14(3) (a) (ii) be amended to read as follows:

"(ii) deducting the liabilities of the Company allocated or to be allocated to the relevant Fund;"

(i) that Article 16(1) (e) be amended so as to change D in the conversion formula to read as follows:

"D is such sum, if any, as the Directors shall in their absolute discretion think fit in any case to charge as a conversion charge not exceeding five per cent. of the aggregate of such sum and E."

(j) that Article 16(3) be amended to read as follows:

"The Company may pay to the Manager out of the amount debited to

31st May, 1988

Alice Rawsthorn looks at the problems facing Dawson International

Weak dollar casts a cloud over knitwear

By Alice Rawsthorn

DAWSON INTERNATIONAL is a victim of economic events outside its control.

For years it has expended effort and energy on selling the luxury knitwear made in its 50 factories all over the world. It has emerged as one of the most successful exporters in the UK, with the highest profit margins and best return on capital employed of all the major textile groups.

But the decline of the US dollar not only casts a cloud over Dawson's export achievements but on its income from its US interests. Moreover, the group is threatened by soaring raw material prices and a shortage of the cashmere on which its knitwear factories and spinning mills depend.

As a result, analysts have reduced their profit projections for the last financial year to April. Barclays de Zoete Wedd expects to see pre-tax profits of £10.75m, compared to £5.28m last year, while total dividends for 1988 would be £5.825m.

But the forecast drew immediate fire from Mr Philip Birch, chairman of Ward White, who said it was not clear what tax charge the company was expecting to pay, nor how much of its profits came from manufacturing or retailing.

Stanley said the forecast profits did not include any contribution from asset disposals and the figures were "an impressive first indication of what the newly formed group of three chain stores can do."

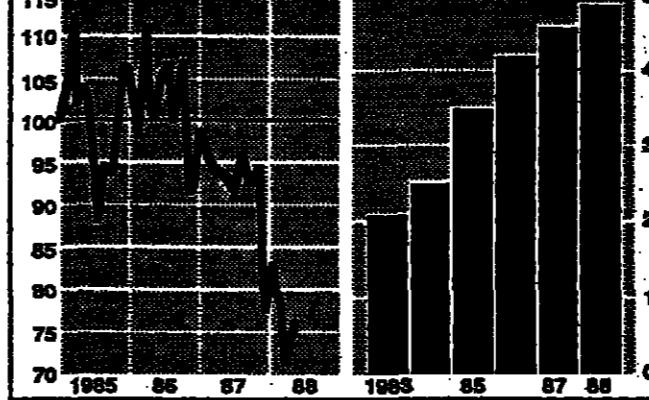
The dividend would be covered approximately three times by the forecast level of 1988 profits and Stanley said it could confirm to Ward White that it could meet its tax, dividend, borrowings and capital expenditure commitments while progressively reducing gearing.

To Mr Ronald Miller, chairman and chief executive, there are two choices for the group: "The easiest would be to stop developing the business, to save on capital expenditure and to bump up our profits. Instead, we are continuing with our development because, in the long term, it is the only sensible thing to do."

Dawson is best known for its luxury woollens — Pringle, Braxton, Ballantyne and McGeorge —

Dawson International

Share Price relative to the FT-A All-Share Index



and for its dominant position within cashmere and lambwool processing. But since the late 1970s it has moved further afield into other areas of textiles. It is now the largest manufacturer of fabric and acrylic velvets in the UK and leads the thermal underwear and shower curtain markets in the US.

The direct effect of the dollar's decline will be to depress the translated profits from these US subsidiaries, which provide almost a third of turnover. Morgan, the thermal underwear manufacturer acquired in 1984, and API, a shower curtain company, will continue to suffer from the autumn in demand for its products.

Dawson accepts there is little it can do to lessen the effect of the dollar on its US interests. But it is determined to do all it can to counter its impact on the knitwear businesses that muster a fifth of sales.

A weak dollar hits Dawson's knitwear in two ways. First, it makes exports to the US more difficult or — if the company decides not to increase prices — less profitable. Second, it deters US tourists from holidaying in Europe, and thus from snapping up Dawson's luxury woollens as souvenirs. The group has already detected a downturn in demand for the autumn in shops in London.

Dawson can rely on continued growth from exports to its main markets of continental Europe and Japan to compensate for its difficulties in the US. It is also

taking steps to protect US sales by moving even further upstream to closer to customer and very fine lambwool and by investing in design.

The knitwear division is now working with Oscar de la Renta, the US designer who is the designer of Mrs Nancy Reagan and the "ladies who lunch" set — on a cashmere collection and with Alastair Blair, the British designer, on a range for McGeorge.

Yet the rise in raw material costs — the prices of cashmere and fine wool have risen by 50 per cent in the past year — will affect every market. This autumn prices to the US should increase by 50 per cent and to the UK by 20 per cent.

Moreover, Dawson is forced to pay penalties — which it can not pass on to its own customers — in order to secure the quality and quantity of cashmere it needs from the disrupted Chinese market.

The group is trying to offset the impact of such steep price rises by improving productivity, which should rise by at least 5 per cent this year. It has consistently invested in new technology for its knitwear plants and has also built new factories. McGeorge recently moved into a new £2.5m unit. Mr Miller is emphatic that the investment will continue.

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The group is trying to offset the impact of

UK COMPANY NEWS

Philip Coggan previews National Telephones' offer

Maintaining a service

ITS NAME may make it sound like another in the long line of privatisations, but National Telephones Group, which is set to join the stock market via an offer-for-sale next month, has nothing to do with the state-owned sector.

The group specialises in the supply and servicing of telephone management systems - those indispensable tools of receptionists which try to reconcile 55 calls and five lines.

When it was founded back in 1978, National Telephones was known as Small Systems Engineering and its primary business was developing add-on products for computers, particularly for Comodore.

But the group's current business has its roots in the privatisation of British Telecom and the accompanying liberalisation of the market for telecommunications products. One of the old SSE's projects was the development of a telephone management system for use by small businesses - the London 12 - which finally received its technical approval in February 1985.

By that time, Mr Peter Chamberlain, the current chairman, who had been working as sales and operation director at BT, had been introduced to Dr Robin Bailey, now SSE's technical director, by a venture capital company. The BT man was impressed by the London 12. "At the time, there were few small, reason-

ably-priced telephone systems with a wide range of features," says Mr Chamberlain.

To fund the launch of the system, the company raised £1m from venture capitalists Advent and Alan Patricof Associates. Renamed as National Telephones, the group now set out to court the telecommunications distributors who were being established in the wake of BT's privatisation.

The current business has its roots in the privatisation of British Telecom and the accompanying liberalisation of the market for telecommunications products

Part of the strategy was to introduce new products - the group developed larger systems such as the London 32, 64 and 128 and the London Hotel System with features such as message waiting, baby listening and automatic alarm calls.

National Telephones had been using Ansafone to service and expand the group fund that expansion.

COMPANY NEWS IN BRIEF

CHAMERLIN & HILL (founder and electrical engineering). Pre-tax profits £1.2m (£280,000) for year to March 31 1988 on turnover £23.1m (£11.5m). Final dividend 4p per total 6p (4p). Earnings per share 23.6p (11.5p) and extraordinary credit £1.12m on the date for profit on sale of freehold property.

CRATON LODGE & KNIGHT GROUP (USM - quoted marketing consultant). Interim dividend 0.7p (same). Turnover for six months to end May £2.45m (£1.95m) and taxable profits £23,000 (£150,000). Earnings per share 0.73p (1.38p).

DALE GROUP has acquired K S Hydraulics for £156,000, to be satisfied by the issue of 156,000 new ordinary shares. In 1987 it achieved pre-tax profits of £48,186 on turnover

of £1.46m. At the year-end net assets were £115,986.

DAVENPORT KNITWEAR (knitwear manufacturer). Final dividend 8.03p (same) for 1987. Turnover £25.4m (£7.24m) and pre-tax profits of £2.8m and the offer, which will raise £12m for the company, is likely to capitalise the group at between £30m and £35m.

For the future, the group hopes to build up its overseas sales - its products have been approved in China, for example - and to develop new products, such as a voice messaging system. The float is designed to help the group fund that expansion.

Colroy for main market

By Philip Coggan

Colroy, a housebuilder based in the East Midlands and the North West, is set to join the main market next month in a placing which will value the group at around £14m.

The company was founded in 1966 by Mr Philip Jacobs, the 22-year-old chairman, and grew rapidly until the property crash of 1973. After a period of losses and substantial rationalisation, the company has improved its profits and turnover substantially over the past five years.

Last year, Colroy built 272 units, with an average selling price of between £24,000 and £30,000. Around half the units were built in the North West, but that proportion is gradually being reduced and is expected to fall to a third in the near future. The company has a bank covering for one-and-a-half years construction at current rates.

Pre-tax profits have risen from £150,000 in the year to July 31, 1983 to £1.07m last year and so far this year, pre-tax profits have risen to £1.2m in the first nine months.

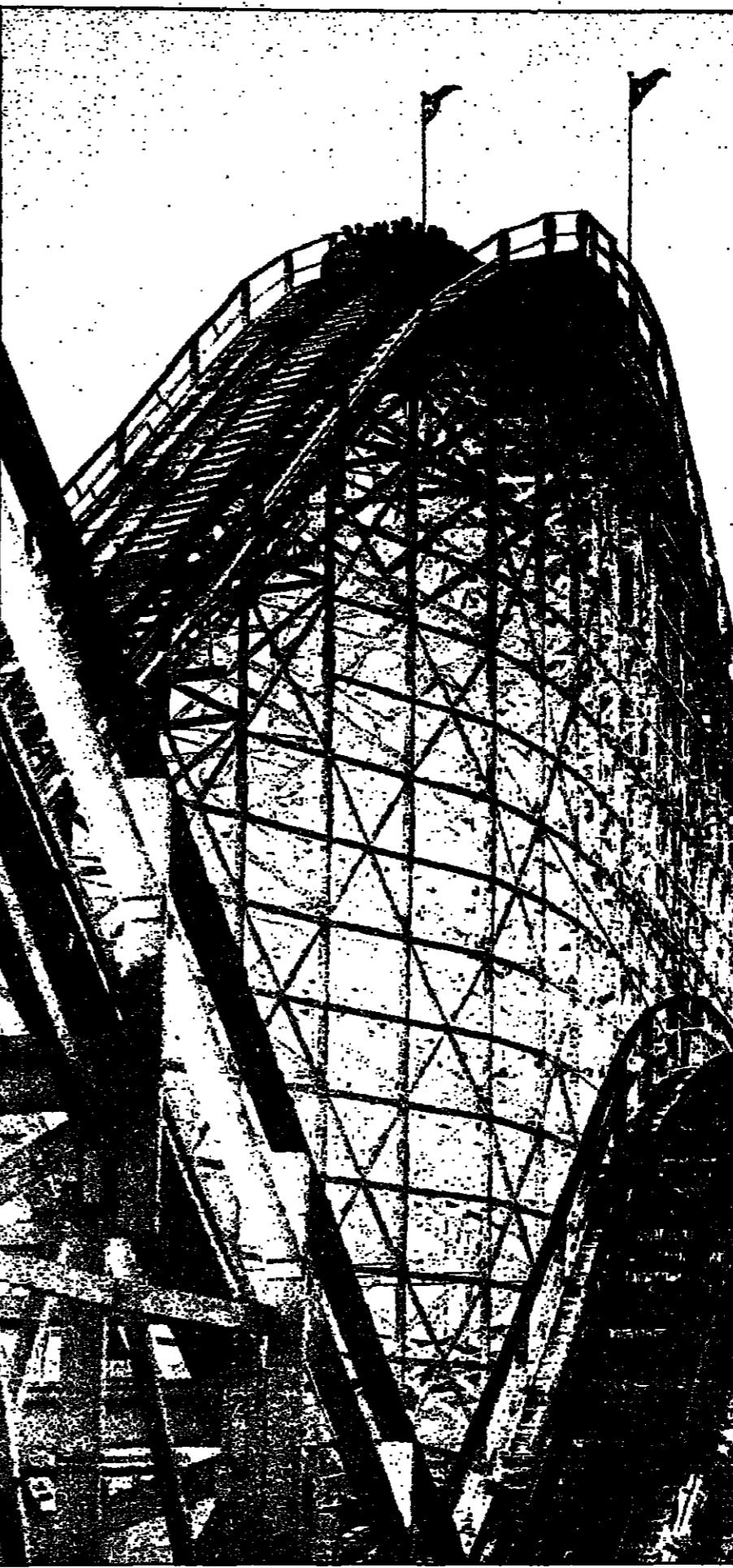
All of the shares being placed by Barclays de Zoete Wedd will be new and the company will use the proceeds to finance land purchases and wipe out its borrowings.

Neotronics Tech. slips at midway

Three factors affected half-year profits at Neotronics Technology, Bishops Stortford-based manufacturer of gas detection and analysis instruments and medical equipment. The pre-tax figure for the six months to March 31 fell from £1.23m to £1.16m on turnover marginally up from £2.2m to £2.29m.

Mr Paul Gotley, chairman, said that group profits had been reduced by £130,000 by the strength of the pound, particularly against the dollar. Start-up losses of £76,000 were incurred in respect of the German marketing subsidiary and there was disruption caused by the move to a new building and the restructuring of the original premises.

Earnings per 50p share were 2.8p (3.9p) and a first interim dividend of 0.6p has been declared.



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Bank of America

FINANCIAL TIMES STOCK INDICES										
	May 27	May 26	May 25	May 24	May 23	May 22	May 21	May 20	May 19	
Government Sect.	89.91	90.07	90.28	90.30	90.20	90.12	91.43	86.97	127.4	49.18
Fixed interest.....	98.62	98.67	98.67	98.39	98.38	98.67	94.14	105.4	50.53	
Industry.....	1430.0	1430.4	1430.7	1428.3	1427.6	1425.2	1478.7	1349.0	1926.2	49.4
Gold Mines.....	215.7	216.0	216.9	218.4	211.2	203.1	312.5	195.4	734.7	43.5
FT-Act All Share....	923.48	923.87	924.77	922.01	911.92	915.18	951.46	870.19	1238.57	61.92
FT-SE 100.....	1783.7	1785.3	1787.9	1782.9	1761.3	1770.2	1855.5	1694.5	2443.4	986.9

The following securities were added to the Share Information Service in Saturday's edition:
Classic Thoroughbreds (Sec-
tion: Leisure).
Freeman Group (Buildings).
Wardell Roberts (Foods).

FT Share Service

MOSCOW NARODNY FINANCE B.V.

U.S. \$ 100,000,000,-

Guaranteed Floating Rate Notes due 1993

irrevocably and unconditionally guaranteed by

MOSCOW NARODNY BANK LIMITED

In accordance with the Conditions of the Notes notice is hereby given that for the interest period 31st May 1988 to 29th November 1988 included (183 days) the Notes will bear interest at the rate of 8% per annum. The coupon of U.S. \$ 10,000,- will be U.S. \$405.67 and of a Note for U.S. \$ 250,000,- will be U.S. \$10,166.67.

The interest payment date will be 30th November 1988.

Agent Bank

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Tel. 01041-42-41 52 52
or 41 52 53

Swaimer
U.S. \$100,000,000
Floating Rate Participation Certificates Due 1992
issued by Morgan Guaranty GmbH for the purpose of making a loan to
Istituto per lo Sviluppo Economico dell'Italia Meridionale
(a statutory body of the Republic of Italy incorporated under Law No. 246 of April 11, 1953)
In accordance with the terms and conditions of the Certificates, the rate of interest for the Interest Determination Period 31st May, 1988 to 30th June, 1988 has been fixed at 7 1/2%. Interest accrued for the above period and payable on 29th July, 1988 will amount to US\$65.10 per US\$10,000 Certificate.
Agent
Morgan Guaranty Trust Company of New York
London Branch

Wells Fargo & Company

U.S. \$200,000,000

Floating Rate Subordinated Notes due 2000

In accordance with the provisions of the Notes, notice is hereby given that for the interest period 31st May, 1988 to 30th June, 1988 the Notes will carry an Interest Rate of 7 1/2% per annum. Interest payable on the relevant interest payment date 30th June, 1988 will amount to US\$1.90 per US\$10,000 Note and US\$39.00 per US\$100,000 Note.

Agent Bank:
Morgan Guaranty Trust Company of New York
London

Wells Fargo & Company

U.S. \$150,000,000

Floating Rate Subordinated Notes due 1992

In accordance with the provisions of the Notes, notice is hereby given that for the interest period 31st May, 1988 to 30th June, 1988 the Notes will carry an Interest Rate of 7 1/2% per annum. Interest payable on the relevant interest payment date 30th June, 1988 will amount to US\$61.77 per US\$10,000 Note.

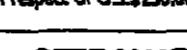
Agent Bank:
Morgan Guaranty Trust Company of New York
London

DFC Overseas Investments Limited
(incorporated with limited liability in New Zealand)
Cayman Islands Branch
U.S. \$100,000,000
Guaranteed Undated Primary Capital
Floating Rate Notes
Guaranteed by
Development Finance Corporation of New Zealand
(a statutory corporation wholly owned by New Zealand)



Notice is hereby given that the Rate of Interest has been fixed at 8.0625% p.a. and that the interest payable on the relevant Interest Payment Date, November 30, 1988 against Coupon No. 31 in respect of US\$10,000 nominal of the Notes will be US\$61.77 in respect of the Enhancement Notes. Notice is hereby given that the Rate of Interest has been fixed at 7.4125% in respect of the Original Notes and 7.5% in respect of the Enhancement Notes, and that the interest payable on the relevant Interest Payment Date June 30, 1988 against Coupon No. 31 in respect of US\$10,000 nominal of the Notes will be US\$409.84 and in respect of US\$250,000 nominal of the Notes will be US\$10,246.00.

May 31, 1988, London
By Citibank, N.A. (CSSI Dept.), Agent Bank



KLEINWORT BENSON LONSDALE plc
US \$100 million
Primary Capital
Undated Floating Rate Notes

US \$125 million

Primary Capital

Undated Floating Rate Notes (Series Two)

For the interest period 31st May 1988 to 30th November 1988, all the above Notes will carry a Rate of Interest of 8% per cent per annum with a Coupon Amount of US \$416.20.

CHEMICAL BANK INTERNATIONAL LIMITED
Agent Bank

CITICORP
U.S. \$500,000,000
Subordinated Floating Rate Notes
Due October 25, 2005
Notice is hereby given that the Rate of Interest has been fixed at 7.4125% and that the interest payable on the relevant Interest Payment Date June 30, 1988 against Coupon No. 32 in respect of US\$10,000 nominal of the Notes will be US\$61.77.
May 31, 1988, London
By Citibank, N.A. (CSSI Dept.), Agent Bank

CITICORP
U.S. \$360,000,000
Subordinated Floating Rate Notes Due November 27, 2005
Notice is hereby given that the Rate of Interest has been fixed at 7.4125% in respect of the Original Notes and 7.5% in respect of the Enhancement Notes, and that the interest payable on the relevant Interest Payment Date June 30, 1988 against Coupon No. 32 in respect of US\$10,000 nominal of the Notes will be US\$61.77 in respect of the Enhancement Notes.
May 31, 1988, London
By Citibank, N.A. (CSSI Dept.), Agent Bank

UNIT TRUST INFORMATION SERVICE

FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Money Market Trust Funds

CITY NAME	NOTES-Gross rate to trust exempt from corporate rate of tax less actual tax after deduction of CRT & EXEMPT CAC Gross equivalent of basic rate less liability-committed amount rate less frequently interest crediting
CITY NAME	UNIT TRUST NOTES Prices are per unit otherwise indicated and those described \$ with no prefix refer to U.S. dollars. Yields % taken in last column apply for all buying expenses. Prices of certain other insurance linked plans subject to capital gains tax on sales. A Different price includes all expenses. b Today's quoting source. c Yield based on after price x d Annualized rate of return based on a 30 year holding time of U.S. Treasury. d Periodic payment insurance plans. e Short premium insurance x Other price includes all premiums except agent's commission. f Different rates includes all expenses if bought through manager. g Premiums x 1.0%. h Yesterday's price. i Suspended. j Valid before Jerry Law. r Ex-education plan. t Only available to charitable bodies. u Yield excludes various annualized rates of NAV increases, ref ex dividends.
CITY NAME	
CITY NAME	
CITY NAME	
CITY NAME	

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Staid D-Mark loses out in the fashion stakes

BY COLIN MILLHAM

THIS IS a time of changing fashions on the foreign exchanges. Some lines are going up, as the high yielding currencies gain favour, while the more maidenly units, such as the D-Mark, suffer from a mood of boredom with their staid character.

There does not appear to be anything fundamentally wrong with the West German currency. Growth in the Federal Republic is not spectacular, but steady, and the German trade surplus is likely to increase this year.

Money supply growth is above target, but this has been the case for some time, and does not seem to be causing any great problems with inflation.

£ IN NEW YORK

May 27	Last	Previos
1 month	1.9820 - 1.9830	1.9820 - 1.9830
3 months	2.0100 - 2.0105	2.0100 - 2.0105
12 months	2.0400 - 2.0405	2.0400 - 2.0405

Forward premium and discount apply to the US dollar

STERLING INDEX

Changes are for £1. Open/closed position denotes a weak currency

Adjustment calculated by Financial Times

POUND SPOT - FORWARD AGAINST THE POUND

Estimated volume total, Calls 150 Puts 0

Previous day's open int., Calls 1400 Puts 1244

Estimated volume total, Calls 1400 Puts 1244

Previous day's open int., Calls 1400 Puts 1244

Estimated volume total, Calls 1400 Puts 1244

Previous day's open int., Calls 1400 Puts 1244

Estimated volume total, Calls 1400 Puts 1244</